

## *Curriculum Vitae*

### **Jason R. Baron**

Professor of the Practice

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Mr. Baron is a Professor of the Practice on the faculty of the University of Maryland College of Information. He teaches graduate courses including about government information, principles of electronic recordkeeping, introduction to archives and digital curation, and fundamentals of information governance. He also teaches a General Education undergraduate course entitled “Records Scandals and Data Vandals: Public and Private Controversies Ripped from the Headlines.” His recent published research ([Baron et al. 2023](#); [Baron, et al., 2022](#); [Branting, et al., 2023](#)), concerns advancing practical applications of AI to government settings involving the Freedom of Information Act and other records laws. He currently serves on the 2024-2026 FOIA Advisory Committee to the Archivist of the United States, including as co-chair of the Implementation Subcommittee.

Between 2013 and 2020, Mr. Baron served as Of Counsel at Faegre Drinker Biddle & Reath, LLP, in Washington, D.C., in the Information Governance and eDiscovery Group of the firm’s Commercial Litigation practice. His legal practice consisted of creative problem solving for clients with issues involving the management of records and information, including meeting their e-discovery and compliance obligations. During his time at the firm he also served as Co-Chair of The Information Governance Initiative, a vendor-neutral industry consortium and think tank dedicated to advancing best practices in the information governance space.

Previously, Mr. Baron served for 13 years as the first Director of Litigation for the U.S. National Archives and Records Administration, where he was active in assisting in the defense of lawsuits filed against the Archivist of the United States under the Freedom of Information Act, the Federal Records Act, and the Presidential Records Act in a wide variety of high-profile cases. He led NARA’s efforts to provide responsive White House email and other records in the massive *U.S. v. Philip Morris* RICO lawsuit. Between 1988 and 1999, Mr. Baron served as trial attorney and senior counsel at the Department of Justice, defending the government’s interests in complex federal court litigation, and appearing as counsel of record in landmark cases involving the preservation of White House email, statistical adjustment of the U.S. census, and early attempts to regulate the Internet.

Mr. Baron served as lead editor of PERSPECTIVES IN PREDICTIVE CODING AND OTHER ADVANCED SEARCH METHODS FOR THE LEGAL PRACTITIONER (2016), published by the American Bar Association. Among his many other publications, he is the co-author of *Finding the Signal in the Noise: Information Governance, Analytics, and The Future Of Legal Practice*, 20 RICHMOND JOURNAL OF LAW AND TECHNOLOGY 7 (2014), author of *Law in the Age of Exabytes: Some Further Thoughts on ‘Information Inflation’ and Current Issues in E-Discovery Search*, 17 RICHMOND JOURNAL OF LAW AND TECHNOLOGY 9 (2011), and co-author of *Information Inflation: Can the Legal System Adapt?*, 13 RICHMOND JOURNAL OF LAW AND TECHNOLOGY 10 (2007), all available online.

Mr. Baron was a founding co-coordinator of the National Institute of Standards and Technology TREC Legal Track, a multiyear international information retrieval project devoted to evaluating search

issues in a legal context, and served as track coordinator for the first four years of the track (2006-2009). See <http://trec-legal.umiacs.umd.edu> for overview papers and research conducted. Mr. Baron also has co-organized a series of workshop bringing together scientists, academics and lawyers to discuss e-discovery issues relating to search and information retrieval. See “DESI” Workshop series (Discovery of Electronically Stored Information), Palo Alto (2007), London (2008), Barcelona (2009), and Pittsburgh (2011), Rome (2013), San Diego (2015), and London (2017), all but one held in conjunction with ICAIL 2007 through ICAIL 2017 (the Eleventh through Sixteenth International Artificial Law and Intelligence Conferences). For links to all DESI workshops, see <http://www.umiacs.umd.edu/~oard/desi7/>. He has co-organized additional international AI and e-discovery workshops in Braga, Portugal at ICAIL 2023, in Montreal at ICAIL 2019, and at SIGIR 2011 in Beijing. In December 2018, Mr. Baron chaired the first e-discovery conference held in India, at the National Law School of India University in Bangalore.

During his prior ten years as an adjunct faculty member at the University of Maryland’s College of Information Studies, Mr. Baron co-taught the first e-discovery graduate course for Ph.D. and Masters candidates in information studies in the United States. In Spring 2017 he co-taught an e-discovery course at the Washington College of Law, American University. He also has been a Visiting Scholar at the University of British Columbia, where he taught a course on cyberspace law, and has taught a summer course on electronic evidence at the University of Albany. He has participated in the drafting of reports for InterPARES and the InterPARES Trust (iTrust), international research projects in archival science on the subject of the long-term preservation of electronic records.

Mr. Baron is a past Co-Chair of The Sedona Conference Working Group 1 on Electronic Document Retention and Production (WG1), having served in that capacity from 2009 to 2011, and as a member of the Steering Committee from 2008 to 2012. His contributions to The Sedona Conference include serving as an Editor-in-Chief of *The Sedona Conference Best Practices Commentary on the Use of Search and Information Retrieval Methods in E-Discovery* (2007 & 2013 eds.), of *The Sedona Conference Commentary on Achieving Quality in the E-Discovery Process* (2009 & 2013 eds.), and of *The Sedona Conference Commentary on Finding the Hidden ROI in Information Assets* (2011). He also was an editor on the drafting team for *The Sedona Conference Commentary on Information Governance* (2013).

Mr. Baron previously served as a member of the 2018-2020 and 2022-2024 FOIA Advisory Committees to the Archivist of the United States, including as co-chair of the Records Management Subcommittee during the Committee’s third term, and co-chair of the Modernization Subcommittee and member of the Implementation Subcommittee during the Committee’s fifth term. Between 2004 and 2021, Mr. Baron served on the Advisory Board to the Georgetown University Law Center Advanced E-Discovery Institute. He also has served as a Co-Chair of the D.C. Bar Litigation Section’s E-discovery and Information Governance Committee, a member of the Educational Advisory Board for Legaltech, an Outside Director on the Board of Directors of ARMA International, a member of the ARMA Information Governance Practitioner Certification Board, and as an advisory board member of the Cardozo Data Law Initiative. He has served on the faculty of the Georgetown E-discovery Training Academy, and has participated in a variety of ABA activities, including speaking at past ALI-ABA e-discovery conferences and at national conferences hosted by the ABA Litigation Section and the ABA Science and Technology Division. Additionally, Mr. Baron has covered information governance topics of interest in the “Signal and Noise” column in *Legaltech News* (formerly *Law Technology News*).

During the course of his career Mr. Baron has given presentations on preservation and access issues involving electronic records in over 600 forums, including throughout the U.S. and Canada, and as an

international keynote or invited speaker at conferences held in Australia, Austria, Belgium, the Czech Republic, Germany, Greece, India, Italy, Nepal, The Netherlands, Portugal, South Africa, Spain, Switzerland, and the United Kingdom. He has chaired e-discovery conferences, workshops, and all-day CLE forums; moderated panel sessions at annual meetings of ARMA and the Society of American Archivists, as well as at conferences sponsored by The Sedona Conference and the Georgetown Advanced E-Discovery Institute; facilitated “information governance bootcamps” sponsored by the Information Governance Initiative; and has guest lectured at many law schools, graduate schools, and colleges. He has given dozens of targeted briefings to federal audiences, including government lawyers, IT staff and records managers, on the subject of electronic recordkeeping under U.S. records laws. He had the honor of serving as a co-panelist with Associate Justice Stephen Breyer at an e-discovery forum held at Georgetown Law School in March 2007. In May 2010, he was invited to present as a panelist at the Duke Law School Civil Litigation Reform Conference, and in September 2011 was invited to participate in a mini-conference on preservation and sanctions held by the Discovery Subcommittee of the Advisory Committee on Civil Rules. In 2013 he co-chaired the Georgetown Advanced E-Discovery Institute’s inaugural conference on e-discovery for government practitioners. In 2019, he was invited to speak at the first AI and the Rule of Law multi-stakeholder roundtable held in Athens, Greece, under the auspices of The Future Society and IEEE. In 2022, he testified before the Senate Committee on Homeland Security and Government Affairs on presidential and federal recordkeeping reforms. In 2024, he served as Co-Chair of Government Day at the SIGIR conference in Washington, D.C.

During his time in private practice, Mr. Baron received recognition in the 2015 through 2020 editions of *Chambers USA* for the category “Litigation: E-Discovery (Nationwide),” where he was described as “a leader in the area for years,” “an absolute asset to the practice,” and one who “gives comprehensive, useable advice from a position of deep experience, strength and a lot of confidence in what he does.” *The American Lawyer* magazine named Mr. Baron as one of the six “most important e-discovery trailblazers” in its 2013 issue devoted to the “Top 50 Big Law Innovators of the Last 50 Years,” citing in particular his work with the TREC Legal Track. Mr. Baron was the 2011 recipient of the Emmett Leahy Award, bestowed by an international committee for outstanding contributions to the records and information management profession. See <http://www.emmettleahyaward.org/>. He was also the 2013 recipient of the Justice Tom C. Clark Outstanding Government Lawyer award given by the D.C. Chapter of the Federal Bar Association, recognizing his career contributions during three decades in the federal civil service. During his time in government, Mr. Baron received numerous additional awards and commendations for excellence, including eight awards from the Justice Department, five from the Archivist of the United States and NARA, as well as from the National Security Council, the Department of Health and Human Services, and the Social Security Administration. He was named a recipient of the 2008 Fed 100 Award, sponsored by *Federal Computer Week*, for his e-discovery related advocacy. He also has been honored as the 2012 recipient of the D.C. Alumni Public Service Award by his law school alma mater.

Mr. Baron appeared in the documentary *The Decade of Discovery* (2014), which in part concerns his career as a government attorney on a quest to find a better way to search White House e-mail. See <http://www.10thmountainfilms.com>; <https://www.amazon.com/Decade-Discovery-Esq-Jason-Baron/dp/B01FT5I9I0>. The documentary has been screened at dozens of law schools, e-discovery conferences, and at other special events, including in Amsterdam, Bangalore, London, Paris, Prague, and Zurich. In connection with past recordkeeping controversies, Mr. Baron has been invited to appear on *NBC Nightly News*, *Good Morning America*, *MSNBC’s The Last Word with Lawrence O’Donnell*, *CNN coverage specials with Anderson Cooper and with Jake Tapper*, *CNN’s Don Lemon Tonight*, *CNN’s Smerconish*, *CNN’s New Day*, *NPR’s All Things Considered*, *CBC’s The Fifth Estate*, *WPIX-TV (NYC)*, and *WAMU’s*

*Kojo Nnamdi Show*. He has been quoted in *The New York Times*, *The Washington Post*, *The Wall Street Journal*, *CBS News*, *ABC News*, *Time Magazine*, *the Associated Press*, *Politico*, *Factcheck.org*, *The Washingtonian*, and dozens of other national and international media outlets.

Mr. Baron received his B.A., *magna cum laude*, with honors in government, from Wesleyan University, and his J.D. from the Boston University School of Law, where he was a member of the law school's National Moot Court Team.

## **EMPLOYMENT**

- 2020-present Professor of the Practice, College of Information, University of Maryland, College Park, Maryland
- 2013-2020 Of Counsel, Information Governance and eDiscovery Group, Faegre Drinker LLP (formerly Drinker Biddle & Reath LLP), Washington, D.C.
- 2017 Adjunct Faculty, Washington College of Law, American University, Washington, D.C.
- 2004–2015 Adjunct Faculty, University of Maryland College of Information Studies, College Park, Maryland
- 2000–2013 Director of Litigation, Office of the General Counsel, National Archives and Records Administration, College Park, Maryland
- 2000 Visiting Scholar, School of Library, Archival and Information Science, University of British Columbia, Vancouver, B.C., Canada
- 1988–1999 Senior Counsel (1999) and Trial Attorney (1988–1999), Federal Programs Branch, Civil Division, U.S. Department of Justice, Washington, D.C.
- 1981–1988 Supervisory Trial Attorney (1986–1988), Trial Attorney (1983–1986), and Attorney-Adviser (1981–1983), Office of the General Counsel, U.S. Department of Health and Human Services, Baltimore, Maryland
- 1981 Budget Examiner Office Intern, Office of Management and Budget, Washington, D.C. (on detail from HHS)
- 1980–1981 Policy Analyst, Office of Legislative and Regulatory Policy, Social Security Administration, Baltimore, Maryland

## **EDUCATION**

- 1980 J.D., Boston University School of Law, Boston, Massachusetts  
Member, National Moot Court Team, 1979–1980  
Senior Editor, B.U. School of Law Legislative Services Program (clinical program involving the drafting of legislation)

1977 Wesleyan University, Middletown, Connecticut  
B.A. *magna cum laude* with honors in government  
Majors: English and government  
Honors thesis: “*Interpol and the U.S.: The Danger of Privacy Infringement*”

## **BAR MEMBERSHIPS**

U.S. Supreme Court (1986); District of Columbia (1982); Massachusetts (1980).  
Also admitted to practice before the First, Fourth, Fifth, Sixth, Ninth and Tenth U.S. Circuit Courts.

## **COUNSEL OF RECORD IN REPORTED DECISIONS**

(Selected cases litigated while at DOJ, 1988–1999)

*Armstrong v. Executive Office of the President*, 810 F. Supp. 335 (D.D.C. 1993), *aff’d* 1 F.3d 1274 (D.C. Cir. 1993), *later opinion*, 877 F. Supp. 690, 715 (D.D.C. 1995) (the “PROFS case”)

*Public Citizen v. Carlin*, 2 F. Supp. 2d 1 (D.D.C. 1997), *rev’d* 184 F.3d 900 (D.C. Cir. 1999), *cert. denied*, 529 U.S. 1003 (2000) (the “General Records Schedule 20 case”)

*ACLU v. Reno*, 929 F. Supp. 824 (E.D. Pa. 1996), *aff’d sub nom. Reno v. ACLU*, 521 U.S. 844 (1997) (Communication Decency Act)

*Ashcroft v. ACLU*, 31 F. Supp.2d 473 (E.D. Pa. 1999) (Child Online Protection Act)

*City of New York v. Dep’t of Commerce*, 822 F. Supp. 906 (E.D.N.Y. 1992), *aff’d sub nom. Wisconsin v. City of New York*, 517 U.S. 1 (1996) (3-week trial on statistical adjustment 1990 census)

*Meyerhoff v. EPA*, 728 F. Supp. 613 (N.D. Cal), *aff’d* 958 F.2d 1498 (9<sup>th</sup> Cir. 1992) (FOIA case on confidential disclosure forms used by EPA scientists)

*Public Citizen v. Dep’t of State* 782 F. Supp. 144 (D.D.C. 1992), *aff’d* 11 F.3d 198 (D.C. Cir. 1993) (FOIA case involving U.S. Ambassador to Kuwait’s diplomatic cables)

*Rush v. Dep’t of State*, 716 F. Supp. 598 (S.D. Fla. 1989) (FOIA case involving Presidential envoy’s documents re: Berlin)

## **HONORS, AWARDS & COMMENDATIONS**

2015-2020 Ranking in *Chambers USA*, Leader in Litigation: E-Discovery (Nationwide)

2018-2019 Who’s Who Legal: Litigation (E-discovery)

2016, 2018 Recognition in *Chambers Global* (Litigation, E-discovery)

2017 Emerald Literati Network Award for Excellence (for scholarly article in the *Records Management Journal*)

- 2014 2013 Justice Tom C. Clark Outstanding Government Lawyer Award, Federal Bar Association, D.C. Chapter
- 2013 Recognized by *The American Lawyer* magazine as an e-discovery “trailblazer,” in “The Top 50 Big Law Innovators of the Last 50 Years” (August 2013)
- 2013 Archivist’s Special Achievement Award, “For developing the landmark Presidential Memorandum on Managing Government Records and the Managing Government Records Directive”
- 2012 Boston University School of Law D.C. Alumni Public Service Award
- 2011 Emmett Leahy Award (career achievement award given by an international committee for “Outstanding contributions and accomplishments that have a major impact on the records and information management profession”)
- 2009 Archivist’s Special Achievement Award, “For bringing the electronic records of the George W. Bush administration into NARA’s custody”
- 2008 Fed 100 Award Recipient (for contributions to e-discovery advocacy, sponsored by *Federal Computer Week*)
- 2005 Archivist’s Special Achievement Award, “For extraordinary services to the White House, the Senate, the public, and the press in providing access to records pertaining to John Roberts”
- 2002 Archivist’s Special Achievement Award, “For extraordinary efforts in reviewing Presidential email records and assisting the Justice Department in *U.S. v. Philip Morris*”
- 2000 Certificate of Commendation, National Security Council, “For indispensable legal advice to the NSC, which upheld the President’s national security prerogatives as well as the public’s right to know”
- 1989 DOJ Special Achievement & Meritorious Service awards, in appreciation of  
1991-1996 meritorious acts or service in behalf of DOJ  
1999
- 1995 NARA Achievement Award, “in recognition of contributing significantly to the management of Federal records by the development of effective e-mail regulations”
- 1987 HHS General Counsel’s Excellence in Legal Services Award, “for demonstration of extraordinary ability, initiative and accomplishment in the performance of duties”
- 1983 SSA Commissioner’s Citation, “For exceptional leadership in reducing the Social Security Administration’s present and future records holdings and for contributions in improving the records management program”

## **PUBLICATIONS**

### ***Book***

Jason R. Baron, Ralph C. Losey, Michael D. Berman, eds., *PERSPECTIVES ON PREDICTIVE CODING --AND OTHER ADVANCED SEARCH TECHNIQUES FOR THE LEGAL PRACTITIONER* (American Bar Ass'n) (2016)

### ***Book Chapters***

Jason R. Baron & Katherine E. Armstrong, "The Algorithm in the C-Suite: Applying Lessons Learned and Information Governance Best Practices to Achieve Greater Post-GDPR Algorithmic Accountability," chapter 2 in A. Taal, ed., *THE GDPR CHALLENGE: PRIVACY, TECHNOLOGY, AND COMPLIANCE IN AN ERA OF ACCELERATING CHANGE* (CRC Press, Taylor & Francis Group, 2021)

Jason R. Baron, Bennett B. Borden, Barclay T. Blair, "What is Information Governance and Why is it Needed?," chap. 28 in M. Mack, C. Basri, eds., *eDISCOVERY FOR CORPORATE COUNSEL* (Thomson Reuters, 2020) (available on Westlaw)

Tracy D. Drynan & Jason R. Baron, "The Path to Predictive Coding," chap. 1 in J.R. Baron et al., eds. *PERSPECTIVES ON PREDICTIVE CODING AND OTHER ADVANCED SEARCH TECHNIQUES FOR THE LEGAL PRACTITIONER* (ABA Press, 2016)

Jason R. Baron & Michael D. Berman, "Designing A 'Reasonable' E-Discovery Search: A Guide For The Perplexed," chapter 21 in M. Berman, C. Barton, P. Grimm, eds., *MANAGING E-DISCOVERY AND ESI: FROM PRE-LITIGATION THROUGH TRIAL* (ABA Press, 2011)

Jason R. Baron, "DESI, Sedona, and Barcelona," chapter 42 in Ralph C. Losey, *ELECTRONIC DISCOVERY: NEW IDEAS, CASE LAW, TRENDS AND PRACTICES* (2010)

Named Contributor to S. Scheindlin, D.J. Capra, and The Sedona Conference®, *ELECTRONIC DISCOVERY AND DIGITAL EVIDENCE: CASES AND MATERIALS* (West American Casebook Series, 2009)

Jason R. Baron, "The PROFS Decade: NARA, E-mail and the Courts," chap. 6 in Bruce I. Ambacher, ed., *THIRTY YEARS OF ELECTRONIC RECORDS*, Chapter 6 (Scarecrow Press, 2003)

### ***Scholarship (Journal Articles, Law Reviews, Publications, Reports, and Commentaries)***

Jason R. Baron, "Reflections on The Use of AI in Providing Greater Access to the U.S. Government's Email: A Progress Report," *AI & SOCIETY: JOURNAL OF KNOWLEDGE, CULTURE AND COMMUNICATION* (forthcoming 2025)

Jason R. Baron, "The Federal Government's Transition to Electronic Recordkeeping & Its Implications," Chapter 2 supp., in Patricia C. Franks, ed., *RECORDS AND INFORMATION MANAGEMENT* (3<sup>RD</sup> ED.) (American Library Ass'n, forthcoming 2025)

Maura R. Grossman, Gordon V. Cormack, and Jason R. Baron, “Does the LLMperor Have New Clothes? Some Thoughts on the Use of LLMs in E-Discovery,” THE ADVOCATE (State Bar of Texas Litigation Section, Winter 2024), [https://papers.ssrn.com/sol3/papers.cfm?abstract\\_id=4949879](https://papers.ssrn.com/sol3/papers.cfm?abstract_id=4949879)

Jason R. Baron & Amy Marcos, “Information Governance: An Essential Compliance Function,” Practice Note in PRACTICAL LAW (Thomson Reuters 2024)

Final Report Editor, “The 2022-2024 FOIA Advisory Committee to the Archivist Final Report” (June 13, 2024), <https://www.archives.gov/files/ogis/documents/finalreport.6.17.24.pdf>

Final Report Editor, “The Modernization Subcommittee Report & Recommendations to the 2022-2024 FOIA Advisory Committee” (March 18, 2024), [https://www.archives.gov/files/ogis/documents/modernization.subcommittee.report.final\\_.pdf](https://www.archives.gov/files/ogis/documents/modernization.subcommittee.report.final_.pdf)

Investigator, “Employing AI for Retention & Disposition in Digital Information and Recordkeeping Systems,” InterPARES AI Trust (2023), <https://interparestrustai.org/assets/public/dissemination/AA01-EmployingAIforRetentionDispositioninDigitalInformationandRecordkeepingSystems-UserSurveyFinalReportJune302023.pdf>

Researcher, “Inventory of AI-Enabled Software and Services,” InterPARES AI Trust (2023), [https://interparestrustai.org/assets/public/dissemination/AA01\\_AIproductreport.pdf](https://interparestrustai.org/assets/public/dissemination/AA01_AIproductreport.pdf)

Jason R. Baron, "Freedom of Information Act" and "E-discovery," sections 7.2 & 9.5 in Patricia C. Franks, ed., THE HANDBOOK OF ARCHIVAL PRACTICE (Rowman & Littlefield 2021)

Final Report Editor, “The 2018-2020 FOIA Advisory Committee to the Archivist Final Report” (July 9, 2020), <https://www.archives.gov/files/ogis/assets/foiaac-final-report-and-recs-2020-07-09.pdf>

Final Report Editor, “The Records Management Subcommittee Report & Recommendations to the 2018-2020 FOIA Advisory Committee” (May 28, 2020), <https://www.archives.gov/files/ogis/assets/foiaac-rm-subcom-report-2020-05-28.pdf>

Priya Keshav & Jason R. Baron, “The Internet of Things and Information Governance: What You Need to Know To Manage Data Streaming From Everywhere,” *Bloomberg News Insight* (June 7, 2018)

Jason R. Baron, “Presidential Tweets & Self-Destructing Messages Under the Records Laws: The New Normal,” 17 DIGITAL DISCOVERY & E-EVIDENCE 342 (July 20, 2017)

Jason R. Baron & Anne Thurston, “What Lessons Can Be Learned From the US Archivist’s Digital Mandate For 2019 And Is There Potential For Applying Them in Lower Resource Countries,” 26 RECORDS MANAGEMENT JOURNAL, NO. 2 (2016), <http://www.emeraldinsight.com/toc/rmj/26/2> (recipient of 2017 Emerald Literati Network Awards for Excellence, Highly Commended Paper)

Jason R. Baron & Amy R. Marcos, “Information Governance: Establishing A Program and Executing Initial Projects,” PRACTICAL LAW: THE JOURNAL (Oct./Nov. 2015)



Jason R. Baron, article on “Documentary evidence,” *ENCYCLOPEDIA OF ARCHIVAL SCIENCE* (Luciana Duranti, Patricia C. Franks, eds.; Rowman & Littlefield) (2015)

Bennett B. Borden & Jason R. Baron, “Finding The Signal in the Noise: Information Governance, Analytics, and The Future of Legal Practice,” 20 *RICHMOND JOURNAL OF LAW AND TECHNOLOGY* 7 (2014), <http://jolt.richmond.edu/v20i2/article7.pdf> (republished with post-script in *PERSPECTIVES ON PREDICTIVE CODING AND OTHER ADVANCED SEARCH TECHNIQUES FOR THE LEGAL PRACTITIONER* (J.R. Baron, R. Losey, M. Berman, eds.; ABA Press, 2016)

Co-Editor-in-Chief, “The Sedona Conference® Best Practices Commentary on the Use of Search and Information Retrieval Methods in E-Discovery (revised version),” 15 *THE SEDONA CONFERENCE JOURNAL* 217 (2014), [www.thesedonaconference.org/publications](http://www.thesedonaconference.org/publications)

Co-Editor-in-Chief, The Sedona Conference® Commentary on Achieving Quality in the E-Discovery Process (revised version), 15 *THE SEDONA CONFERENCE JOURNAL* 265 (2014), [www.thesedonaconference.org/publications](http://www.thesedonaconference.org/publications)

Drafting Team Editor, The Sedona Conference® Commentary on Information Governance, *THE SEDONA CONFERENCE JOURNAL* (2013), [www.thesedonaconference.org/publications](http://www.thesedonaconference.org/publications)

William Webber & Jason R. Baron, “Sampling and estimation in US e-discovery practice: a brief history,” 16 *THE INTERNET LAW BULLETIN*, No. 11 (November 2013)

Thomas Y. Allman, Jason R. Baron, and Maura R. Grossman, “Preservation, Search Technology, and Rulemaking,” 30 *THE COMPUTER AND INTERNET LAWYER*, No. 2 (February 2013)

Victoria L. Lemieux & Jason R. Baron, “Overcoming the digital tsunami in e-discovery: is visual analysis the answer?,” *CANADIAN JOURNAL OF LAW AND TECHNOLOGY* (Spring 2011)

Editor-in-Chief, “The Sedona Conference® Commentary on Finding the Hidden ROI In Information Assets” (2011), 13 *THE SEDONA CONFERENCE JOURNAL* 267 (2012), [www.thesedonaconference.org/publications](http://www.thesedonaconference.org/publications)

Jason R. Baron, “Law in the Age of Exabytes: Some Further Thoughts on ‘Information Inflation’ and Current Issues in E-Discovery Search,” 17 *RICHMOND JOURNAL OF LAW AND TECHNOLOGY* 9 (2011), <http://jolt.richmond.edu/v17i3/article9.pdf>

Douglas W. Oard, Jason R. Baron, Bruce Hedin, David D. Lewis, and Stephen Tomlinson, “Evaluation of Information Retrieval in E-Discovery,” 18 *ARTIFICIAL INTELLIGENCE AND LAW JOURNAL* 347 (SPECIAL ISSUE ON E-DISCOVERY) (2010)

Jason R. Baron & Edward C. Wolfe, “A Nutshell on Negotiating Search Protocols,” 11 *THE SEDONA CONFERENCE JOURNAL* 229 (2010)

Co-Editor-in-Chief, The Sedona Conference® Commentary on Achieving Quality in the E-Discovery Process (Public Comment Version 2009), 10 THE SEDONA CONFERENCE JOURNAL 299 (2009), [www.thesedonaconference.org/publications](http://www.thesedonaconference.org/publications)

Jason R. Baron, "E-Discovery and The Problem of Asymmetric Knowledge," Symposium: Ethics and Professionalism in the Digital Age, 60 MERCER LAW REVIEW 863 (2009)

Jason R. Baron, "Toward a new jurisprudence of information retrieval: What constitutes 'reasonable' search for digital evidence when using keywords," 5 DIGITAL EVIDENCE AND ELECTRONIC SIGNATURE LAW REVIEW 173 (2008)

George L. Paul & Jason R. Baron, "Information Inflation: Can The Legal System Adapt?," 13 RICHMOND JOURNAL OF LAW AND TECHNOLOGY 10 (2007), <https://scholarship.richmond.edu/jolt/vol13/iss3/3/>

Editor-in-Chief, "The Sedona Conference® Best Practices Commentary on the Use of Search and Information Retrieval Methods in E-Discovery," 8 THE SEDONA CONFERENCE JOURNAL 189 (Public Comment Version 2007), [www.thesedonaconference.org/publications](http://www.thesedonaconference.org/publications)

Jason R. Baron, "The TREC Legal Track: Origins and Reflections on the First Year," 8 THE SEDONA CONFERENCE JOURNAL 251 (2007)

Jason R. Baron, "Toward a Federal Benchmarking Standard For Evaluating Information Retrieval Products Used In E-Discovery," 6 THE SEDONA CONFERENCE JOURNAL 237 (2005)

### ***Research Papers***

Chris R. Giannella, Luther Karl Branting, and James A. Van Guilder, Jason R. Baron, "Improving Automated Detection of FOIA Deliberative Process Privilege Content," DIGITAL GOVERNMENT: RESEARCH AND PRACTICE, <https://dl.acm.org/doi/10.1145/3651226> (2024)

Karl Branting, Jeff Harold, Sarah Howell, James Van Guilder, Chris Giannella, Bradford Brown, and Jason R. Baron, "Automated Detection of Sensitive Content in Government Records," 31 ARTIFICIAL INTELLIGENCE AND LAW, Issue 4 (2023), <https://link.springer.com/content/pdf/10.1007/s10506-023-09383-6.pdf>

Jason R. Baron, Nathaniel W. Rollings, Douglas W. Oard, "Using ChatGPT for the FOIA Exemption 5 Deliberative Process Privilege," 3<sup>rd</sup> Legal AILA Workshop, ICAIL (2023), <https://ceur-ws.org/Vol-3423/paper4.pdf>

Jason R. Baron, Mahmoud F. Sayed, Douglas W. Oard, "Providing More Efficient Access to Government Records: A Use Case Involving Application of Machine Learning to Improve FOIA Review for the Deliberative Process Privilege," JOURNAL ON COMPUTING AND CULTURAL HERITAGE, 15:1, article 5: 1-19 (2022), <https://dl.acm.org/doi/abs/10.1145/3481045>

Bruce Hedin, Stephen Tomlinson, Jason R. Baron, Douglas W. Oard, "Overview of the TREC 2009 Legal Track," *The Eighteenth Text Retrieval Conference, TREC 2009* (2010)

Douglas W. Oard, Bruce Hedin, Stephen Tomlinson, and Jason R. Baron, "TREC 2008 Legal Track Overview," *The Seventeenth Text Retrieval Conference, TREC 2008*,  
[http://trec.nist.gov/pubs/trec17/t17\\_proceedings.html](http://trec.nist.gov/pubs/trec17/t17_proceedings.html)

Stephen Tomlinson, Douglas W. Oard, Jason R. Baron, and Paul Thompson, "TREC 2007 Legal Track Overview," *The Sixteenth Text Retrieval Conference, TREC 2007*,  
[http://trec.nist.gov/pubs/trec16/t16\\_proceedings.html](http://trec.nist.gov/pubs/trec16/t16_proceedings.html)

Jason R. Baron, Douglas W. Oard and David D. Lewis, "TREC 2006 Legal Track Overview,"  
*The Fifteenth Text Retrieval Conference, TREC 2006*, NIST Special Publication 500-272,  
[https://trec.nist.gov/pubs/trec15/t15\\_proceedings.html](https://trec.nist.gov/pubs/trec15/t15_proceedings.html)

### ***Conference and Workshop Papers***

Miles Vaughn & Jason R. Baron, "The GDPR's Impact on Blockchains: Thoughts on How New Technology Should Not Be Forced To Square The Circle," 2018 Georgetown Advanced Ediscovery Institute, Washington, D.C.

Nathaniel Payne & Jason R. Baron, "Auto-Categorization Methods for Digital Archives," IEEE Big Data Conference (Dec. 2017), Workshop on Computational Archival Science, Boston, MA

Miles Vaughn & Jason R. Baron, "Private and Secure Records: Distributed Ledger Technology as a Record Keeping Mechanism by the SEC," 2017 Georgetown Advanced Ediscovery Institute, Washington, D.C. (revised and reprinted by Bloomberg BNA).

Jason R. Baron & Nathaniel Payne, "Dark Archives and eDemocracy: Strategies for Overcoming Access Barriers To the Public Record Archives of the Future," Proceedings of the 7th International Conference for E-Democracy and Open Government" (CeDEM 17), Danube University, Krems, Austria (2017) (Best Paper Nominee), <https://ieeexplore.ieee.org/document/8046268>

Jason R. Baron, "Records Hiding in Broad Daylight: Problems of Accountability and Access Posed by the Digital Archives of the Future," KVAN 150<sup>th</sup> Jubilee Conference of Netherlands Archivists, Haarlem, The Netherlands (2016), published in Hildo Van Egan, ed., VALUES IN TRANSITION: PERSPECTIVES ON THE PAST, PRESENT AND FUTURE OF THE ARCHIVAL PROFESSION (2017)

Bennett B. Borden & Jason R. Baron, "Opening Up Dark Digital Archives Through the Use of Analytics To Identify Sensitive Content," IEEE Big Data Conference (Dec. 2016), Workshop on Computational Archival Science: digital records in the age of big data," Washington, D.C.,  
<http://ieeexplore.ieee.org/document/7840978/>

Jason R. Baron, "What Lessons Can Be Learned from the US Archivist's Digital Mandate for 2019 and is There Potential for Applying them in Lower Resource Countries?," 2014 Girona Archives & Cultural Industries, combining 2<sup>nd</sup> ICA Annual Conference and 9<sup>th</sup> European Conference on Archives (2014),  
<http://www.girona.cat/web/ica2014/ponents/textos/id126.pdf>.

Jason R. Baron & Jesse D. Freeman, "Cooperation, Transparency, and the Rise of Support Vector Machines in E-Discovery: Issues Raised by the Need to Classify Documents as Either Responsive or

Nonresponsive,” *DESI V Workshop, Standards for Using Predictive Coding, Machine Learning, and other Advanced Search and Review Methods in E-Discovery*, ICAIL 2013, Rome, Italy (2013), <http://www.umiacs.umd.edu/~oard/desi5/>; republished with an editor’s introduction by Ralph Losey, <http://e-discoveryteam.com/2013/06/03/guest-blog-quick-peek-at-the-math-behind-the-black-box-of-predictive-coding/>

Jason R. Baron & Simon J. Attfield, “Where Light in Darkness Lies: Preservation, Sensemaking, and Access Strategies for the Modern Digital Archive,” *UNESCO Memory of the World in the Digital Age Conference: Conference Proceedings*, 580-595, Vancouver, B.C. (2012), [http://www.ciscra.org/docs/UNESCO\\_MOW2012\\_Proceedings\\_FINAL\\_ENG\\_Compressed.pdf](http://www.ciscra.org/docs/UNESCO_MOW2012_Proceedings_FINAL_ENG_Compressed.pdf).

Jason R. Baron, “Reflections on Information Governance: Three Lessons Learned From the Federal Sector,” *9<sup>th</sup> Annual Georgetown Advanced eDiscovery Institute: Process, Paradigms, and Pragmatism* (2012)

Thomas Y. Allman, Jason R. Baron & Maura R. Grossman, “Preservation, Search Technology & Rulemaking,” *Civil Rules Discovery Sub-Committee Mini-Conference*, Dallas, TX (2011),

Jason R. Baron, “Controlling for ‘Discovery Excess’ in the Age of ESI: Some Thoughts on the Legal Profession Embracing Search Analytics, Process Quality, and Structured Cooperation,” *Duke 2010 Civil Litigation Conference*

Jason R. Baron, “Cloud Computing: A Brief Outline,” *The Sedona Conference Working Group 1 Annual Meeting*, Atlanta, GA (2009)

Feng C. Zhao, Douglas W. Oard, and Jason R. Baron, “Improving Search Effectiveness in the Legal E-Discovery Process Using Relevance Feedback,” *DESI III Global E-Discovery/E-Disclosure Workshop at ICAIL 2009*, Barcelona, Spain (2009), [https://web.archive.org/web/20130626064604/http://www.law.pitt.edu/DESI3\\_Workshop/Papers/DESI\\_III.Zhao\\_Oard\\_Baron.pdf](https://web.archive.org/web/20130626064604/http://www.law.pitt.edu/DESI3_Workshop/Papers/DESI_III.Zhao_Oard_Baron.pdf)

Marissa L.P. Caylor & Jason R. Baron, “Searching for ESI in the EU: Some Rules of the Road for the European Union Data Controller,” *DESI III Global E-Discovery/E-Disclosure Workshop at ICAIL 2009*, Barcelona, Spain, [https://web.archive.org/web/20130701202950/http://www.law.pitt.edu/DESI3\\_Workshop/Papers/DESI\\_III.Caylor\\_Baron.pdf](https://web.archive.org/web/20130701202950/http://www.law.pitt.edu/DESI3_Workshop/Papers/DESI_III.Caylor_Baron.pdf)

Jason R. Baron, “The Lawyer’s Nose in the Archivist’s Tent: Appraisal Under Attack in the Age of Lawsuits, Search Engines, and the Quest for Total E-Record Archiving,” proceedings of the *DELOS 2008 Rome Conference*

Jason R. Baron & Paul Thompson, “The Search Problem Posed By Large Heterogeneous Data Sets in Litigation: Possible Future Approaches to Research” (2007), *Eleventh International Conference on Artificial Intelligence and Law*, Palo Alto, CA, <http://www.umiacs.umd.edu/~oard/desi-ws/>

Jason R. Baron, “Through A Lawyer’s Lens: Measuring Performance in Conducting Large Scale Searches Against Heterogeneous Data Sets In Satisfaction of Litigation Requirements,” *Information Integration Workshop*, Philadelphia, PA,

Co-author, “Findings on the Preservation of Authentic Electronic Records, Appx. C: Survey of Applicable U.S. Law,” U.S.-InterPARES Project Final Report, Sept. 2002,

Jason R. Baron, “E-mail Litigation Wars: The U.S. National Archivist Strikes Back,” Proceedings from an International Symposium: Authentic Records in the Electronic Age,” Feb. 2000 (InterPARES Project and Istituto Italiano di Cultura, Vancouver, B.C.),  
[http://interpares.org/documents/interpares\\_symposium\\_2000.pdf](http://interpares.org/documents/interpares_symposium_2000.pdf) (pp. 140-151)

Jason R. Baron, “E-mail Metadata in a Post-Armstrong World,” paper in the Proceedings of the 3<sup>rd</sup> IEEE Computer Society Metadata Conference, April 1999,  
<http://worldcat.org/arcviewer/1/OCC/2007/08/08/0000070513/viewer/file621.pdf>

**“Signal and Noise” Authored Column in Legaltech News / Law Technology News  
(reprinted in Legal Tech News/Law Technology News Magazine)**

“Hidden Bias in the Black Box: Info Gov as a Key Check to Algorithmic Bias,” *Legaltech News* (June 9, 2017)

“A Blockchain Future?: The need to ensure our digital heritage remains trustworthy, increases with time,” *Legal Tech News* (March/April 2016)

“Proportional Discovery: Amended FRCP 26 ups the ante for practicing smart information governance,” *Legaltech News* (January 2016)

“IG and the New Rules: How do the new FRCP amendments affect info gov best practices,” *Legal Tech News* (December 7, 2015)

“Why You Need to Institute Your Own Kaizen Info Gov Program,” *Legaltech News* (September 29, 2015)

“Identity Crisis: The ability to de-anonymize personal information raises issues for corporations,” *Legaltech News* (August 5, 2015)

“Shedding A Light on Shadow IT,” *Legaltech News* (June 1, 2015)

“Reducing Data Collection With Information Governance Tools,” *Legaltech News* (March 31, 2015)

“Does Big Brother Follow Big Data?,” *Law Technology News* (Feb. 4, 2015)

“How Not to Drown in Data: 10 predictions on how legal professionals, with evolving technology, will try to manage 2015’s ocean of data,” *Law Technology News* (Nov. 25, 2014)

“Black Swans: The case of information governance no longer requires disasters,” *Law Technology News* (Sept. 18, 2014)

“Information Governance Balancing Act: -- Measurement of risk must factor in the time-value sensitivity of the information” (July 17, 2014) (reprinted in *Law Technology News*, August 2014 (“Balancing Act: An effective information governance plan must address three crucial questions”))

“InfoGov Leaders Need More Respect,” *Law Technology News* (May 27, 2014) (reprinted in *Law Technology News Magazine*, June 2014)

“Don’t Get Discouraged: You Absolutely Can Grasp Information Governance,” *Law Technology News* (March 31, 2014) (reprinted in *Law Technology News Magazine*, April 2014)

“Escape from The Island of E-Discovery,” *Law Technology News* (February 4, 2014) (reprinted in *Law Technology News Magazine*, February 2014)

### ***“DBR on Data” Blog Entries***

“An Update on Federal Policy Regarding Chief Data Officers and Data Governance: New OMB Memo” (July 23, 2019), <https://www.faegredrinkerondata.com/2019/an-update-on-federal-policy-regarding-chief-data-officers-and-data-governance-new-omb-memo/>

“Second Circuit Holds That Blocking Users’ Access To Presidential Twitter Account Violates First Amendment,” (July 15, 2019), <http://dbrondata.com/2019/second-circuit-holds-that-blocking-users-access-to-presidential-twitter-account-violates-first-amendment/>

“The Sedona Conference Publishes Its Final, April 2019 Version of A Commentary on Information Governance, Second Edition” (April 19, 2019), <http://dbrondata.com/2019/the-sedona-conference-publishes-its-final-april-2019-version-of-a-commentary-on-information-governance-second-edition/>

“The Emerging Importance of Chief Data Officers: Recent Legislation & Other Initiatives” (March 4 2019), <http://dbrondata.com/2019/the-emerging-importance-of-chief-data-officers-recent-legislation-other-initiatives/>

“New Executive Order on Maintaining American Leadership in Artificial Intelligence (Feb. 13, 2019), <http://dbrondata.com/2019/new-executive-order-on-maintaining-american-leadership-in-artificial-intelligence/>

“Smart Uses of Data Analytics for In-House Counsel,” *DBR on Data* (May 7, 2018), with Yodi Hailemariam, <http://dbrondata.com/2018/smart-uses-data-analytics-house-counsel/>

“Drafting an Information Governance Program Charter,” *DBR on Data* (Feb. 14, 2018), with Amy R. Marcos, <http://dbrondata.com/2018/drafting-information-governance-program-charter/>

“Partnership for Public Service Releases White Paper on Using Artificial Intelligence to Transform Government,” *DBR on Data* (January 29, 2018), <http://dbrondata.com/2018/partnership-public-service-releases-white-paper-using-artificial-intelligence-transform-government/>

“Recordkeeping Corner: All About Those Presidential Tweets & Self-Destructing Messages,” *DBR on Data* (Aug. 21, 2017), <http://dbrondata.com/2017/recordkeeping-corner-presidential-tweets-self-destructing-messages/#more-128>

### ***Miscellaneous Shorter Pieces***

Jason R. Baron, "The Case for Applying AI to FOIA Processing: How Does Access To Government Records Work When An Agency Holds Hundreds of Millions of Emails?," *Americans for Prosperity Symposium* (March 2023), <https://americansforprosperity.org/applying-ai-to-foia/>

Jason R. Baron, "Foreword" in "Top 10 Reasons IG projects Fail: Leading Practices, lessons learned & tips to keep your project on track," joint white paper, Valora Technologies and Ernst & Young (2021) <https://valoratech.com/top-10-reasons-ig-projects-fail/>

Jade H. Holman & Jason R. Baron, "Algorithmic Accountability: Lessons learned from the well-meaning efforts of three big tech companies' ethical review boards," *Ethical Boardroom* (May 2021), <https://web.archive.org/web/20210611200648/https://ethicalboard.foleon.com/22/issue/jason-baron/>

Jason R. Baron, "Capstone update: A success story for long-term digital preservation of the US Government's email records," *Preservica Blog*, (October 17, 2019), <https://preservica.com/blog/capstone-update-a-success-story-for-long-term-digital-preservation-of-the-us-governments-e-mail-records>

Jason R. Baron, "Rapidly approaching US Federal Government recordkeeping deadlines," *Preservica Blog* (September 26, 2019)

Jason R. Baron, "Mission Impossible? How to Save Records Management from the Threat Posed By Self-Destructing Messages," *Info Gov World* (Spring 2019)

Thomas J. Kelly & Jason R. Baron, "The Rise of Ephemeral Messaging Apps in the Business World," *DBR Client Alert* (April 23, 2019)

Jason R. Baron, "A looming challenge for corporate governance," *Ethical Boardroom* (Winter 2019), <https://ethicalboardroom.com/a-looming-challenge-for-corporate-governance/>

Jason R. Baron, "Information governance oversight: questions for board members to ask," *Ethical Boardroom* (Winter 2017)

Jason R. Baron & Yodi Hailemariam, "Top Ten Uses of Data Analytics for In-House Counsel," *Association of Corp. Counsel Legal Resources* (July 7, 2016)

Jason R. Baron, "Commentary: Solving the email management crisis: What the US government is doing right on the subject of governing its billions of email records," *Ethical Boardroom* (Spring 2016)

Jason R. Baron, Foreword to "Ensuring Long-Term Availability, Usability, and Trustworthiness of Digital Information (Charles M. Dollar & Lori J. Ashley, authors), 16 THE SEDONA CONFERENCE JOURNAL 175 (Fall 2015)

Jason R. Baron & Amy Ramsey Marcos, "Beyond BYOD: What Lies in the Shadows?," *Ethical Boardroom Magazine* (Summer 2015), <http://ethicalboardroom.com/technology/beyond-byod-what-lies-in-the-shadows/>

Jason R. Baron, "President Signs Law Modernizing Federal Information Management Practices," *ARMA International Washington Policy Brief* (Dec. 10, 2014)

Jason R. Baron, "Information Governance To Take Centre Stage," *Ethical Boardroom Magazine* (Winter 2014)

Jason R. Baron, "Remembering Richard Braman," *Information Governance Initiative Blog* (August 18, 2014)

Jason R. Baron, "Using Analytics to Add Value to Your Legal Practice," *The Legal Intelligencer* (Feb. 18, 2014), <https://www.law.com/thelegalintelligencer/almID/1202643336742/>

Jason R. Baron, "Predictive Coding, Pizza, and Presentations at the DESI V Workshop – A Report on How I Spent My Roman Holiday (July 14, 2013), <http://e-discoveryteam.com/2013/07/14/guest-blog-predictive-coding-pizza-and-presentations-at-the-desi-v-workshop-a-report-on-how-i-spent-my-roman-holiday/>

Jason R. Baron, "Boldly Going Where Few Judges Have Gone Before: The Emerging Caselaw on Software-Assisted Document Review And Our Next 5 Year Mission," speech transcribed as guest blog for "E-Discovery Team" (June 17, 2012), <http://e-discoveryteam.com/2012/06/17/jason-barons-keynote-speech-boldly-going-where-few-judges-have-gone-before-the-emerging-case-law-on-software-assisted-document-review-and-our-next-5-year-mission/>

Jason R. Baron, "In Search of Quality . . . Is it Time for E-Discovery Search Process Quality Standards?, guest blog for "E-Discovery Team" (March 13, 2011), <http://e-discoveryteam.com/2011/03/13/in-search-of-quality-is-it-time-for-e-discovery-search-process-quality-standards/>

Douglas W. Oard, Jason R. Baron, and David D. Lewis, "Some Lessons Learned To Date From The TREC Legal Track, 2006-2009" (February 2010)

Jason R. Baron, Jeffery Hartley, and Ezequiel Berdichevsky, "I Wish to Acknowledge . . . : Extraordinary Tributes to NARA's Archivists in Selected Nonfiction Works," *Prologue*, vol. 43:3 (pp. 26-34) (Fall 2009), <http://www.archives.gov/publications/prologue/2009/fall/acknowledge.html>

Jason R. Baron, "E-discovery, Transparency, and Culture Change," *GSA Intergovernmental Solutions Newsletter* (Spring 2009)

Ronni D. Solomon & Jason R. Baron, "Bake Offs, Demos, and Kicking The Tires: A Practical Litigator's Brief Guide To Evaluating Early Case Assessment Software and Search and Review Tools," *The Sedona Conference Institute: 3<sup>rd</sup> Annual Getting Ahead of the e-Discovery Curve* (2009)



Jason R. Baron, "A Tale of Two ESI Forums," guest blog for "E-Discovery Team," July 6, 2008, reprinted in Ralph C. Losey, INTRODUCTION TO E-DISCOVERY: NEW CASES, IDEAS, AND TECHNIQUES (ABA 2009)

Jason R. Baron, "Discovery Overload," *Law Technology News* (Jan. 2008)

Jason R. Baron & Daniel Macdonald, "E-discovery and The New Federal Rules of Civil Procedure: What Agencies Need to Know," *Rocky Mountain Record, Special Edition* (Summer 2007)

Jason R. Baron, "Recordkeeping in the 21<sup>st</sup> Century," *Info. Management Quarterly*, Vol. 33, #3 (July 1999)

### ***Multimedia Presentation***

Jason R. Baron and Ralph C. Losey, "e-Discovery: Did you know?" (2010), <http://e-discoveryteam.com/2010/02/04/baron-and-loseys-new-movie-e-discovery-did-you-know/>

### **TEACHING EXPERIENCE**

*Courses taught as Professor of the Practice, University of Maryland, College of Information*

Spring 2025 Fundamentals of Information Governance, INST 726 (3 credits, 17 students)

Spring 2025 Special Topics in Library and Information Science; Classified Records and Archives, LBSC 708C (3 credits, 30 students) (multiple guest lectures)

Fall 2024 Records Scandals and Data Vandals: Public and Private Controversies Ripped From the Headlines, INST 153 (Gen Ed Undergraduate Course, 3 credits, 100 students)

Fall 2024 Government Information, INST 607 (Graduate Seminar, 3 credits, 25 students)

Spring 2024 Fundamentals of Information Governance, INST 726 (3 credits, 29 students)

Fall 2023 Records Scandals and Data Vandals: Public and Private Controversies Ripped From the Headlines, INST 153 (Gen Ed/I-Series Undergraduate Course, 3 credits, 115 students)

Fall 2023 Government Information, INST 607 (Graduate Seminar, 3 credits, 18 students)

Spring 2023 Fundamentals of Information Governance, INST 726 (Graduate Seminar, 3 credits, 15 students)

Spring 2023 Principles of Records and Information Management, INST 646 (Graduate Seminar, 3 credits, 25 students)

Fall 2022 Records Scandals and Data Vandals: Public and Private Controversies Ripped From the Headlines, INST 153 (Gen Ed/I-Series Undergraduate Course, 3 credits, 104 students)

Fall 2022 Government Information, INST 607 (Graduate Seminar, 3 credits, 17 students)

Spring 2022 Principles of Records and Information Management, INST 646 (Graduate Seminar, 3 credits, 24 students)

Spring 2022 Introduction to Archives and Digital Curation, INST 604 (Graduate Seminar, 3 credits, 27 students)

Fall 2021 Government Information, INST 607 (Graduate Seminar, 3 credits, 17 students)

Fall 2021 Introduction to Archives and Digital Curation, INST 604 (Graduate Seminar, 3 credits, 36 students)

Spring 2021 Principles of Records and Information Management, INST 646 (Graduate Seminar, 3 credits, 21 students)

Spring 2021 Privacy, Security and Ethics for Big Data, INST 366 (Undergraduate course, cybersecurity concentration, 3 credits, 50 students)

- Fall 2020 Government Information, INST 607 (Graduate Seminar, 3 credits, 6 students)  
 Fall 2020 Privacy, Security, and Ethics for Big Data, INST 366 (Undergraduate course, cybersecurity concentration, 3 credits, 101 students)

*Courses taught as an Adjunct Faculty member*

- Spring 2017 Litigating in the Digital Age: E-Discovery and Electronically Stored Information, Washington College of Law, American University, Washington, D.C. (LAW-994-001, 2 credits 12 students)  
 Spring 2014, Graduate Seminar on E-discovery, University of Maryland College of Information Studies, College Park, MD (LBSC 708X/INFM 718X, 3 credits, ~12 students each year)  
 Spring 2012  
 Spring 2009  
 Fall 2004 Graduate Seminar: Legal Issues in Managing Information, University of Maryland College of Information Studies, College Park, MD (LBSC 735, 3 credits, 50 students)  
 July 2004 Graduate Seminar: Current Topics In Information Law, School of Information Science and Policy, University at Albany, State Univ. of New York (ISP 623, 1 credit, 15 students)  
 Winter 2000 Graduate Seminar: Issues in Cyberspace Law, School of Library, Archival, and Information Science, University of British Columbia (ARST 593E, 3 credits, 15 students)

*Professional and Extension Education*

- 2009-2011 Georgetown Law E-Certification Training Academy (search and information retrieval module, co-taught on four occasions) (75+ lawyers)  
 2005-2013 NARA course: The Case for Records Management: Issues for Federal Agency Counsel (three-hour course taught multiple times per year) (on average 50 lawyers)

*Other Teaching Activities: Guest Lectures (topics including in AI, e-discovery & information governance)*

- American University, Washington College of Law, February 9, 2011, February 8, 2012, February 12, 2013, February 11, 2014, February 15, 2017, February 13, 2018  
 Brooklyn Law School, March 2, 2016  
 Cardozo Law School, November 9, 2015, October 29, 2018, February 14, 2019, March 28, 2019, April 18, 2019  
 Clayton State U. School of Info. and Mathematical Sciences (Morrow, GA), October 18, 2010  
 George Washington University Law School, January 7, 2015, January 6, 2016, January 10, 2017, August 30, 2017, August 29, 2018  
 Hofstra Law School, February 24, 2016  
 Kathmandu School of Law (Nepal), December 4, 2018  
 Loyola-L.A. Law School, November 11, 2008  
 Marymount University, February 7, 2019  
 MIT Computational Law Course, January 16, 2018  
 National Law School (Kathmandu, Nepal), December 3, 2018  
 St. Mary's School of Law (San Antonio), September 5, 2017, November 16, 2023  
 University of Baltimore School of Law, February 22, 2010, March 15, 2012, February 21, 2013, February 17, 2014  
 University of British Columbia School of Library, Archival and Information Science, February 12, 2009, February 15, 2018

University of Calgary Faculty of Law, November 16, 2015, November 21, 2016  
University of California, Los Angeles (UCLA), School of Information Studies, October 23, 2018  
University of Colorado Law School (Boulder), August 26, 2008  
University of Florida Levin College of Law (Gainesville), February 20, 2009, October 14, 2009,  
January 27, 2014  
University of Liverpool, October 21, 2009  
University of Maryland, Data Justice Program, September 26, 2014  
University of Maryland College of Information (multiple occasions 2004-present)  
University of Maryland Law School, December 3, 2008, October 12, 2009, October 28, 2010,  
February 16, 2011, October 13, 2011, September 13, 2016  
University of Michigan, School of Information Studies, 2004  
University of St. Thomas School of Law (Minneapolis), November 24, 2014  
Virginia Commonwealth University (Richmond), March 11, 2010  
Widener University School of Law (Wilmington, DE), April 11, 2011 (Inns of Court)

## **SERVICE**

### *Service to the University of Maryland & the College of Information*

Founding Faculty Member, Center for Archival Futures (CAFe) (2020-present)  
Co-Adviser, Dean's Graduate Student Advisory Council (2024-present)  
Co-Adviser, Dean's Student Advisory Council (2023-present)  
University Library Committee (2022-present)  
White House Correspondence Association Committee (2021-present)  
Search Committee for University Librarian (2023-2024)  
Search Committee for Assistant Professor of Archives & Digital Curation (2023)  
Record Preparation Committee (RPC) for Principal Lecturer position (2023)  
Professional Doctorate Committee (2022-2023)  
MLIS Program Committee (2021-2022; 2023-2024)

### *International Professional Appointments*

Sustainability Council (on Digital Preservation), 2022-present  
Co-applicant, InterPARES Trust Research project, <http://interparestrust.org> (2021-present)  
Emmett Leahy Award Committee, 2015–2021, 2022-2023; Chair, 2016-2020

### *Government Advisory Committee Appointments*

Representative Member, 2022-2024 FOIA Advisory Committee to the Archivist of the United States;  
Co-chair, Modernization Subcommittee; Member, Implementation Subcommittee  
Representative Member, 2018-2020 FOIA Advisory Committee to the Archivist of the United States;  
Co-chair, Records Management Subcommittee

### *Service to the Bar*

Mediator in *Hasbrouck v. NARA*, Civil Action No. 1:21-cv-00444 (D.D.C.) (served *pro bono*) (2021-2023)  
Chair, D.C. Bar Litigation Section, E-Discovery & Information Governance Committee (2015–2016);  
Vice-Chair (2014–2015)

### *Service to Law Schools*

Advisory Board Member, Georgetown Law School Advisory Committee re: Advanced E-discovery  
Institute, 2004-2021; Planning Committee, 2014 & 2017; Publications Committee, 2018

Advisory Board Member, Cardozo Law School Data Law Initiative, 2014–2019

*Service to The Sedona Conference®*

The Sedona Conference, Working Group 1 on Electronic Document Retention and Production

Co-Chair, WG1 Steering Committee, 2009–2011

Member, WG1 Steering Committee, 2008–2012

Co-Chair, Search and Retrieval Sciences Special Project Team, 2004–2007

NARA's representative to The Sedona Conference, 2003–2013

Drafting Team Editor, *Commentary on Information Governance* (2013)

Editor-in-Chief, *Commentary on Finding the Hidden ROI in Information Assets* (2011)

Co-Editor-in-Chief, *Commentary on Achieving Quality in E-Discovery* (2009 & 2013 Versions)

Editor-in-Chief & Co-Editor-in-Chief, *Best Practice Commentary on the Use of Search and Information Retrieval Methods in E-Discovery* (2007 & 2013 Versions)

The Sedona Conference, Working Group 11 on Data Security and Privacy Liability

Member, Drafting Team for Commentary on AI Transparency

*Service to ARMA International*

Outside Director, ARMA International Board of Directors, 2012–2013

Member, Information Governance Practitioner (IGP) Certification Board, 2013–2015

*Research Projects and Academic Workshops*

Founder & yearly track Co-coordinator, TREC Legal Track, 2006–2009, see

<http://trec-legal.umiaccs.umd.edu/> (Text REtrieval Conference sponsored by the National Institute of Standards and Technology, U.S. Department of Commerce, see <http://trec.nist.gov>)

Founder & Continuing Co-organizer, DESI International Workshops (Discovery of Electronically Stored Information)

-- 1<sup>st</sup> Workshop held in conjunction with the Eleventh International Artificial Intelligence and Law Conference (ICAIL 2007), Palo Alto, CA, June 4, 2007

-- 2<sup>nd</sup> Workshop (Search and Sensemaking), held at University College London, London U.K. June 25, 2008

-- 3<sup>rd</sup> Workshop (Global EDiscovery/EDisclosure), held in conjunction with the Twelfth International Artificial Intelligence and Law Conference (ICAIL 2009), Barcelona, Spain, June 8, 2009

--4<sup>th</sup> Workshop (Standards setting in E-discovery), held in conjunction with the Thirteenth International Artificial Intelligence and Law Conference (ICAIL 2011), Pittsburgh, June 6, 2011

--5<sup>th</sup> Workshop (Standards for Using Predictive Coding, Machine Learning, and other Advanced Search and Review Methods in E-Discovery), held in conjunction with the Fourteenth International Artificial Intelligence and Law Conference (ICAIL 2013), Rome, Italy, June 14, 2013

--6<sup>th</sup> Workshop (Using Machine Learning and Other Advanced Techniques to Address Legal Problems in E-Discovery and Information Governance), held in conjunction with the Fifteenth International Artificial Intelligence and Law Conference (ICAIL 2015), San Diego, CA, June 8, 2015

--7<sup>th</sup> Workshop (Using Advanced Data Analysis in E-Discovery & Related Disciplines To Identify and Protect Sensitive Information in Large Collections), held in conjunction with

the Sixteenth International Artificial Intelligence and Law Conference (ICAIL 2017),  
London, U.K., June 12, 2017

Co-organizer, International Workshops on AI and Intelligent Assistance for Legal Professionals in  
the Digital Workplace (LegalAIIA),  
--1st Workshop held in conjunction with the held in conjunction with the Seventeenth  
International Conference on Artificial Intelligence and Law (ICAIL 2019), Montreal,  
Canada, June 17, 2019  
--2d Workshop held in conjunction with the Eighteenth International Conference on Artificial  
Intelligence and Law (ICAIL 2019), Sao Paolo, Brazil, June 21, 2021 (held virtually)  
--3d Workshop held in conjunction with the Nineteenth International Conference on Artificial  
Intelligence and Law (ICAIL 2021), Braga, Portugal, June 19, 2023

Co-chair, Government Day, SIGIR 2024, Washington, D.C., July 17, 2024  
Organizer & Chair, E-Discovery Conference, National Law School of India University, Bangalore,  
India, December 1, 2018  
Co-Organizer, Information Retrieval for E-Discovery (SIRE) Workshop, SIGIR 2011,  
Beijing, China, July 28, 2011

#### *Other Miscellaneous Positions*

Co-Chair, The Information Governance Initiative, 2014–2020  
Listed contributor to Law chapter, IEEE Report, “Ethically Aligned Design” (1st ed. 2019)  
Educational Advisory Board, Legaltech, 2013–2016  
Program Committee, Alliance for Permanent Access (APA) Conference on Digital Preservation and  
Development of Trusted Repositories, New Delhi, India, February 5-6, 2014  
Co-chair, “EDiscovery for the Government Practitioner,” inaugural Georgetown Law Center Program,  
June 26, 2013  
Co-Chair, Subcommittee on Records Management and FOIA, Federal Cloud Compliance Committee,  
2011–2013 (contributing editor to “Creating Effective Cloud Computing Contracts for the  
Federal Government: Best Practices for Acquiring IT As a Service”)  
Guest Editor, Special “e-Discovery” Issue of *Artificial Intelligence and Law*, Vol. 18, No. 4 (Dec. 2010)  
Faculty, Georgetown E-Certification Training Academy, 2008–2011  
Advisory Board Member, NSF IIS Program Project # 1065250, “Development and Evaluation of  
Search Technology for Discovery of Evidence in Civil Litigation,” 2011–2016  
Member, ABA Science and Technology Division, E-Discovery and Digital Evidence Committee  
Advisory Committee Member, Digital Government Institute's E-Discovery, Records & Information  
Management Conference, 2010-2013  
Advisory Board Member, FOSE (Future of Software Engineering), 2007–2009  
Advisory Board Member, 1105 Group Open Government Conference, 2009

#### **INVITED PARTICIPANT AT PROFESSIONAL CONFERENCES, SYMPOSIA AND WORKSHOPS**

InterPARES iTrust Conference, Bologna, Italy, June 2025 (invited)  
Ensuring Scholarly Access To Digital Records Workshop, Virginia Tech & the National Archives and  
Records Administration, April & May 2021

Artificial Intelligence and the Rule of Law -- A multi-stakeholder roundtable, IEEE Law Committee & The Future Society, Athens, Greece, September 2019

AI and Archives Conference, U.K. National Archives, London, U.K., September 2018

Open Government Partnership Global Summit, Tiblisi, Georgia, July 2018

Harvard Library Computational Archival Science Unconference 2017, "Imagine! Our Archival Collections as Data," Harvard Law School, Cambridge, MA, December 2017

InterPARES Trust Workshop, Capetown, South Africa, December 2017

Chief Information Governance Officer (CIGO) Summit, Information Governance Initiative, Chicago, May 2015, May 2016, May 2017, May 2018. May 2019

Record DNA International Research Workshop, sponsored by Northumbria University, London, U.K., March 2017

UCLA Dep't of Information Studies Workshop, "On the Record, All the Time: Setting an Agenda for Audiovisual Evidence Management," August 2016

Peter Wall Exploratory Workshop, Trust and Conflicting Rights in the Digital Environment, University of British Columbia, Vancouver, B.C., September 2012

Civil Rules Discovery Subcommittee Mini-Conference on Preservation & Spoliation, Dallas, TX, September 2011

Duke Law School Civil Litigation Reform Conference, Durham, N.C., May 2010

The Sedona Conference Working Group on Data Security and Privacy Liability (WG11)  
Mid-year meeting: 2019 (Montreal)

The Sedona Conference Working Group on Electronic Document Retention and Production (WG1)  
Annual meetings: 2018 (Los Angeles); 2015 (Orlando); 2014 (New Orleans); 2013 (Phoenix), 2012 (Atlanta), 2011 (Austin), 2010 (Phoenix); 2009 (Atlanta); 2008 (Palm Springs, CA); 2007 (Hilton Head); 2006 (San Diego); 2005 (Vancouver, B.C.); 2004 (Phoenix); 2003 (Santa Fe)  
Mid-year meetings: 2016 (Pasadena); 2014 (Miami); 2013 (St. Louis); 2011 (Ft. Lauderdale); 2009 & 2010 (Denver), 2008 (New Orleans); 2006 (Phoenix); 2005 (Cambridge, MD)  
The Sedona Conference Institute: 2014 (Houston); 2011 (San Diego); 2009 & 2010 (Philadelphia)  
RFP+ Group Meetings: 2007, 2008 & 2013 (Sedona, AZ)

Fordham University Law School, Conference of the Advisory Committee on Civil Rules, 2004

InterPARES 1 Workshops: 2000 (Rome); Conference: 2000 (Vancouver, B.C.)

First Harvard Conference on the Internet and Society, 1999 (Cambridge, MA)

## CONGRESSIONAL AFFAIRS

### *Testimony*

Senate Committee on Homeland Security and Governmental Affairs, appearance at Hearing on "Correcting the Public Record: Reforming Presidential and Federal Records Management" (March 15, 2022),

<https://www.hsgac.senate.gov/hearings/correcting-the-public-record-reforming-federal-and-presidential-records-management>; *accompanying written testimony at*  
<https://www.hsgac.senate.gov/imo/media/doc/Testimony-Baron-2022-03-15.pdf>

Senate Judiciary Committee, Hearing on "Ensuring an Informed Citizenry: Examining the Administration's Efforts to Improve Open Government," Written Testimony (March 1, 2015),  
<https://cdn.factcheck.org/UploadedFiles/Baron-Written-Statement-to-Judiciary-Committee.pdf>

*Statements & Correspondence*

Chairs Maloney and Connolly Urge National Archives Pause Effort to Privatize the George W. Bush Presidential Library (July 1, 2022), <https://oversightdemocrats.house.gov/news/press-releases/chairs-maloney-and-connolly-urge-national-archives-to-pause-effort-to-privatize> (linking to letter from Chairwoman Carolyn B. Maloney to Acting Archivist Debra Wall, citing to letter from Jason R. Baron, et al., to Chairwoman Maloney, House Committee on Oversight and Reform, and Chairman Gary C. Peters, Senate Committee on Homeland Security and Governmental Affairs) (June 28, 2022), <https://oversightdemocrats.house.gov/sites/evo-subsites/democrats-oversight.house.gov/files/FinalGeorgeWBushMuseumLetterx.6.28.22.pdf>

Statements of Support for the "Promoting Accountability and Security in Transition Act," [https://www.murphy.senate.gov/imo/media/doc/PAST%20Act%20statements%20of%20support%20\(002\).pdf](https://www.murphy.senate.gov/imo/media/doc/PAST%20Act%20statements%20of%20support%20(002).pdf); *see also* Murphy, Quigley Introduce Legislation To Protect Presidential Records, Enhance Presidential Transition Process To Promote Accountability and National Security (Dec. 17, 2020), <https://www.murphy.senate.gov/newsroom/press-releases/murphy-quigley-introduce-legislation-to-protect-presidential-records-enhance-presidential-transition-process-to-promote-accountability-and-national-security>.

**SELECTED PRESENTATIONS (PROFESSIONAL CONFERENCES, SEMINARS, WEBINARS, WORKSHOPS & BRIEFINGS)**

- 2025      **Speaker**, “How Does The EU Artificial Intelligence Act Affect Archival Practices?,” InterPARES Summer School, San Benedetto del Tronto, Italy, June 27<sup>th</sup>
- Moderator**, “A Conversation With David S. Ferriero, 10<sup>th</sup> Archivist of the United States: Digital Transformation in Times of Controversy,” Dean’s Lecture Series, College of Information, University of Maryland, April 10<sup>th</sup>
- Speaker**, “Academic Insights: Navigating AI, FOIA, eDiscovery and RM in the Digital Age,” 22<sup>nd</sup> Annual E-Discovery, Records and Information Management Conference, Digital Government Institute, Reston, VA, April 2<sup>nd</sup>
- Opening Keynote**, “ERM, IG, and AI: Are We Ready For Our AI Future?,” ARMA IG Federal Summit 2025: Revolutionizing Records and Data Management/Information Governance in a Complex Federal World, Reston, VA, February 27<sup>th</sup>
- 2024      **Panelist**, “The Future of FOIA,” ASAP Conference re “A Celebration of the 50<sup>th</sup> Anniversary of the 1974 FOIA Amendments,” George Washington University Law School, Washington, D.C., November 1<sup>st</sup>
- Speaker**, “FOIA Practices in 2024: Are We Ready For AI?,” Digital Government Institute Public Sector FOIA Update 2024, October 3<sup>rd</sup>
- Panelist**, “Discussion of 2022-2024 Freedom of Information Act Advisory Committee Final Report and Recommendations,” NARA Office of Government Information Services (OGIS) Annual Meeting, Washington, D.C., July 24<sup>th</sup>

**Moderator & Speaker**, panel on “Access to Public Records,” Government Day, 47<sup>th</sup> International ACM SIGIR Conference on Research and Development in Information Retrieval, Washington, D.C., July 17<sup>th</sup>

**Speaker**, “The Capstone Approach to Email Archiving: A Personal Journey,” Records Management Council, Government of Nova Scotia, Canada, May 15<sup>th</sup>

**Speaker**, “The Presidential Records Act, NARA, and Donald Trump: Everything You Want to Know,” ARMA Triangle Chapter, North Carolina, February 8<sup>th</sup>

2023

**Speaker**, “AI Strategies for Access to Information: A Report on Current Research,” Government Information Day, Ontario Council of University Libraries, Government Information Community (OCUL-GIC), December 14<sup>th</sup>

**Speaker**, Washington DC Reporters Forum, Alexandria, VA, November 9<sup>th</sup>

**Speaker**, “Donald Trump, Mar-A-Lago, and AI: Contextualizing the Presidential Records Act Scandal in an Era of Electronic Records,” EDRM Webinar, November 2<sup>nd</sup>

**Panelist**, “FOIA Meets AI,” Access & Accountability Conference 2023: Algorithms, AI & First Amendment Rights,” Media Freedom & Information Access Clinic, Yale Law School, New Haven, CT, October 13<sup>th</sup>

**Panelist**, “Using AI to help alleviate FOIA workloads,” National FOI Summit, National Freedom of Information Coalition, October 4<sup>th</sup>

**Speaker**, “Using ChatGPT for the FOIA Exemption 5 Deliberative Process Privilege,” 3<sup>rd</sup> Legal AIA Workshop, ICAIL 2023, Braga, Portugal, June 19<sup>th</sup>

**Speaker**, “Access to Records Under FOIA and State Freedom of Information Laws: Can We Fix What is Broken?,” Managing Electronic Records Conference, Chicago, Ill., May 22<sup>nd</sup>

**Speaker**, “Is NARA Ready Yet? The Newly Extended 2024 Start Date For Accessioning Records into the US National Archives Only in Electronic and Digital Formats, and What That Means,” LUSTRE (Unlocking our Digital Past with AI) Workshop 2: AI and Born-Digital Archives in the Government Sector and Beyond: Challenges and Opportunities, Loughborough University, U.K., May 4<sup>th</sup>

**Speaker**, “The Case for Applying AI to FOIA Processing,” Sunshine Week Symposium Webinar, Americans for Prosperity Foundation, March 16<sup>th</sup>

**Speaker**, “Applying Machine Learning To Isolate Exempt Material Under Freedom of Information Laws: A Use Case Involving Documents Subject to the ‘Deliberative Process Privilege,’” 3<sup>rd</sup> Symposium on AI and Law (SAIL), International Institute of Information Technology, Hyderabad, India, February 25<sup>th</sup>



**Speaker,** "The Future of IG in 2023: What Will Change (And What Won't) in the Next Decade," Osgoode Certificate in E-Discovery, Information Governance and Privacy," Osgoode Law School, Toronto, Ontario, February 22<sup>nd</sup>

2022

**Panelist,** "The National Archives and Presidential Transitions: Legal and Historical Perspectives," Johns Hopkins University Advanced Academic Programs, Museum and Heritage Studies Webinar, October 26<sup>th</sup>

**Moderator,** "Capstone Revisited: So How Is Your Agency Doing With Email Retention?, 930 Gov Conference, Records Management Track, August 23<sup>rd</sup>

**Panelist,** "Flash Webinar: Deleted Text Messages from Secret Service, DoD & DHS," Electronic Discovery Reference Model Webinar Series, August 18<sup>th</sup>

**Speaker,** "Information Governance at DIA: A Briefing on Selected Topics," Defense Intelligence Agency, College Park, MD, May 24<sup>th</sup>

**Speaker,** "Your Next Information Governance Scandal: (Mis)managing Electronic Messaging and Other New Forms of Media in the Age of COVID," Managing Electronic Records Conference, Indianapolis, IN, May 10<sup>th</sup>

**Speaker,** "An Existential Threat to Federal Recordkeeping? How Ephemeral Messaging Differs from Email and What To Do About It," Digital Government Institute E-Discovery, Records & Information Management Virtual Conference, Washington, D.C., March 31<sup>st</sup>

**Keynote Speaker,** "Challenges in Providing Access To The Digital Universe: Are Algorithms The Answer?," Artificial Intelligence for Cultural Organizations Network (AEOLIAN) Workshop re: "What challenges do Machine Learning and AI raise in terms of privacy, ethics, research integrity, reproducibility, and bias?," Durham University, U.K., January 28<sup>th</sup>

2021

**Speaker,** "Secrets of the Freedom of Information Act: Everything you need to know about FOIA (including where the Roswell documents are)," University of Maryland, Center for Archival Futures, College Park, MD, November 17<sup>th</sup>

**Panelist,** "Technology and Privilege Logs -- Advantage or Hindrance?," 2021 Symposium on the Modern Privilege Log, Washington, D.C., Sept. 24<sup>th</sup>

**Speaker,** "The Future of Information Governance: What Will Change (And What Won't) Over the Next Decade," Osgoode Hall Law School Certificate Workshop in E-discovery, Information Governance and Privacy," Toronto, Ontario, Canada, Sept. 24<sup>th</sup>

**Speaker,** "Imagining the Future of E-Discovery & E-Recordkeeping: Challenges, Opportunities and Cautionary Tales," ARMA Twin Cities Chapter, Minneapolis, MN, Sept. 14<sup>th</sup>

**Speaker**, "Records Hiding in Broad Daylight: Using AI to Solve Access Issues for Public Sector Email," Unlocking our Digital Past Workshop, Loughborough University, UK, July 19<sup>th</sup>

**Panelist**, "Fireside Chat with Keynote Speaker" re: Presidential Records, Proper Preservation and the Role of NARA; **Speaker**, "You Can Use Machine Learning to Solve Real-World Challenges in Information Governance," Managing Electronic Records Conference, Chicago, IL, May 24<sup>th</sup> & 26<sup>th</sup>

**Moderator**, Managing Electronic Records Immersion Seminar, Live Case Study: Autoclassification in Action, January 27<sup>th</sup>

2020 **Moderator**, "Wandering Off the Beaten Path: Data Analytics for COVID-19 and Beyond," 2020 Global Advanced eDiscovery Institute, Georgetown Law, Washington, D.C., November 12<sup>th</sup>

**Speaker**, "Data Governance, Federal Recordkeeping, and FOIA: Making Round Pegs Fit Into Square Holes," FEDSpace: A New Decade for Federal Data Governance," Washington, D.C., July 22<sup>nd</sup>

**Panelist**, "Discussion of 2018-2020 Freedom of Information Act Advisory Committee Final Report and Recommendation," NARA Office of Government Information Services (OGIS) Annual Meeting, Washington, D.C., July 20<sup>th</sup>

**Speaker**, "Corporate Governance, AI, and the 'Scored' Society – Are We Headed for a Social Ratings-filled 'Black Mirror' Future?"; **Panelist**, "Transition to Electronic Government – Strategies for Federal Records Transfer and Preservation," Managing Electronic Records Conference, Chicago, IL, May 4<sup>th</sup> & 5<sup>th</sup>

**Speaker**, "Lifecycle of a Record: Disposition/Preservation Phase," NAGARA 2020 Spring Online Forum," April 24<sup>th</sup>

**Speaker**, "Looking to 2022: Federal Recordkeeping Policies In An Era of 'Transition,'" Council of State Archivists Webinar Series, March 26<sup>th</sup>

**Speaker**, "Vanishing Acts: How Ephemeral and Self-Destructing Messaging Apps Pose a Threat to Recordkeeping As We Know It," ARMA Northern Virginia Chapter webinar, January 22<sup>nd</sup>

2019 **Panelist**, "Mission (Im)Possible: "This Message Will Self-Destruct in Five Seconds,"" 2019 Georgetown Advanced E-Discovery Institute, Washington, D.C., November 22<sup>nd</sup>

**Panelist**, "Information Governance and Social Rating Scores: What Can We Do Prevent A 'Black Mirror' Future?," The Masters Conference, Washington, D.C., October 29<sup>th</sup>

**Speaker**, "FOIA In a Nutshell: What Commercial Clients Need to Know," Drinker Biddle CLE Webinar, October 24<sup>th</sup>

**Speaker,** “A 2020 Vision of Recordkeeping in Vermont: Digital Communications, Social Media & The Law,” Waterbury, VT, October 18<sup>th</sup>

**Speaker,** “The TREC Legal Track’s Impact from an AI Perspective,” Artificial Intelligence and the Rule of Law -- A multi-stakeholder roundtable, IEEE Law Committee & The Future Society, Athens, Greece, September 21<sup>st</sup>

**Panelist,** “AI Transparency Commentary,” The Sedona Conference Working Group 11 (Data Security & Privacy Liability) Mid-Year Meeting, Montreal, Canada, September 19<sup>th</sup>

**Speaker,** “Transition to Electronic Government: Practical Advice from the Field,” webinar hosted by Preservica & Deloitte, September 10<sup>th</sup>

**Keynote,** “Records Management Vanishing Act: How Ephemeral & Self-Destructing Messaging Apps Are A Game Changer,” 930 gov conference, Washington, D.C., August 20<sup>th</sup>

**Panelist,** “Europeans in Mind: GDPR and the Right to be Forgotten in North America,” Joint Annual Meeting of the Council of State Archivists and the Society of American Archivists, Austin, TX, August 3<sup>rd</sup>

**Keynote,** “Do You Have Perfect FOIA 2020 Vision? What Are the New and Emerging Government Recordkeeping and Access Issues Likely to Arise Over the Next Decade?,” American Society of Access Professionals 2019 National Training Conference, Washington, D.C., July 22<sup>nd</sup>

**Panelist,** “Promising Strategies for Preserving & Making Available The Public Record of Email Archives,” 2019 Annual Conference of the National Association of Government Archives and Records Administrators (NAGARA), St. Paul, MN, July 19<sup>th</sup>

**Keynote,** “My How Records Come and Go Around Here! Ephemeral and Self-Destructing Records in the Emerald City & Beyond,” ARMA Tri-Cities Annual Conference, Seattle, WA, June 7<sup>th</sup>

**Keynote,** “Mission Impossible? How To Save Records Management As We Know It From the Existential Threat Posed by Self-Destructing and Ephemeral Messages;” **Speaker,** “IoT and Information Governance,” Managing Electronic Records 2019 Conference, Chicago, IL, May 20<sup>th</sup> & 21<sup>st</sup>

**Keynote,** “What Does Data Minimization Mean For My Federal Agency?,” DCLive, Modernize: The Federal Records Conference, Washington, D.C., April 24<sup>th</sup>

**Panelist,** “Artificial Intelligence and the Future of Records Management,” Office of the Director of National Intelligence (ODNI) Records and Information Management Month Conference, Bethesda, MD, April 23<sup>rd</sup>

**Speaker**, seminar on “Data and Privacy Risk Management: Best Practices to Protect Your Organization,” hosted at McCarthy & Tetrault, Toronto, Canada, April 3<sup>rd</sup>

**Moderator**, “Looking into the Crystal Ball: How Will Electronic Recordkeeping in Government Agencies Change Over the Next 10 Years,” Sunshine Week 2019, National Archives Office of Government Information Services, Washington, D.C., March 11<sup>th</sup>

**Speaker**, “Shining A Light Into the Black Box of E-Discovery: Tools & Techniques Every Antitrust Lawyer Should Know,” New York City Bar, Antitrust & Trade Regulation Committee, New York City, NY, February 14<sup>th</sup>

**Panelist**, “The Promise of Predictive Coding Tools for Archives and Records Management,” NAGARA Webinar, February 12<sup>th</sup>

2018

**Speaker**, “Open Government, Freedom of Information, and Privacy in the Digital Age,” Internet Society Nepal & Center for Media Research Nepal, Kathmandu, Nepal, December 5<sup>th</sup>

**Chair & Speaker**, E-discovery Conference, National Law School of India University, Bangalore, India, December 1<sup>st</sup>

**Moderator**, “The Blockchain Revolution,” 15th Annual Georgetown Advanced E-discovery Institute, Washington, D.C., November 16<sup>th</sup>

**Speaker**, “Corporate Governance & Compliance in a ‘Black Mirror’ World,” Monthly Speaker Series, J.P. Morgan Chase, Brooklyn, NY, November 8<sup>th</sup>

**Speaker**, “Are We Already Living in A Blockchain World? A Conversation About AI, Law and Corporate Ethics,” Cardozo Law School Data Law Initiative Symposium, New York City, N.Y., October 29<sup>th</sup>

**Speaker**, “The Internet of Things: What You Need To Know,” ARMA Annual Conference, Anaheim, CA, October 24<sup>th</sup>

**Co-Chair**, program on “Data in the Wild,” hosted by Today’s General Counsel, San Francisco, CA, October 16<sup>th</sup> & 17<sup>th</sup>

**Speaker**, “The Importance of Being Efficient in Searching Electronic Archives, As Ripped from the Headlines,” Digital Curation Innovation Center Computational Archives Science Speaker Series, University of Maryland College of Information Studies, September 27<sup>th</sup>

**Speaker**, “Corporate Governance & Compliance in a ‘Black Mirror’ World,” Digital Disruption Summit, New York City, NY, June 19<sup>th</sup>

**Keynote**, “Where Truth Is Hid: Can We Provide Better Access to Digital Archives?,” conference on “Truths, Trust, and Technology,” Association of Canadian Archivists Annual Conference, Edmonton, Alberta, June 8<sup>th</sup>

**Speaker**, “Presidential Tweets, Self-destructing messages and the use of Shadow IT as the ‘new normal’: The need for Information Governance more than ever,” Information Governance ANZ, Sydney & Melbourne, Australia, May 24<sup>th</sup> & May 30<sup>th</sup>

**Moderator**, “The Future of Blockchain: A Panel Discussion,” Managing Electronic Records Conference, Chicago, IL, May 7<sup>th</sup>

**Speaker**, “Some Thoughts on Blockchain as a Disruptive Technology,” dinner forum at the American Association for the Advancement of Science, National Conference of Lawyers and Scientists, Washington, D.C., April 27<sup>th</sup>

**Speaker**, “The NARA Mandate: How Did We Get Here And Where Do We Go From Here?,” ARMA Northern Virginia Seminar, Washington, D.C., April 18<sup>th</sup>

**Speaker**, “Corporate Governance & Compliance in a ‘Black Mirror’ World,” The Symposium 10.0, Counsel on Call, Nashville, TN, April 17<sup>th</sup>

**Speaker/Facilitator**, “The Truth About Ediscovery: a candid conversation with the Hon. Xavier Rodriguez,” AIIM Conference 2018, San Antonio, TX, April 11<sup>th</sup>

**Speaker**, “Best Practices in Information Governance: Lessons for the Federal Sector,” Deloitte Forum, Arlington, VA, March 13<sup>th</sup>

**Speaker**, “The Looming Barrier: Strategies for Isolating Sensitive Content in Digital Archives To Enable Greater Access To The Historical Record,” Tenth Annual UBC International Seminar and Symposium: “Unresolved: Balancing Access and Privacy in a Digital Age,” Vancouver, B.C., February 16<sup>th</sup>

**Panelist**, “The ‘Internet of Things’ and Other Emerging Data Sources: Where Privacy, Proportionality, and Technology Intersect,” Legaltech, New York City, NY, January 30<sup>th</sup>

**Speaker**, “The Future of Email Archiving: Four Propositions” (via Skype), Digital Preservation Coalition Briefing Day, Middlesex University, London, U.K., January 24<sup>th</sup>

2017

**Keynote Speaker**, “Capstone & Beyond: How the US Archivist Has Transformed Email Recordkeeping and What Lies Ahead,” InterPARES International Trust Seminar, Capetown, South Africa, December 7<sup>th</sup>

**Keynote**, “Life on the Outside: Information Governance in 2018 and Beyond,” Federal E-Discovery Working Group, Arlington, VA, November 29<sup>th</sup>

**Moderator**, “Blockchain 101: What Every E-discovery Lawyer Needs to Know,” 14th Annual Georgetown Advanced E-discovery Institute, Washington, D.C., November 16<sup>th</sup>

**Co-Facilitator & Moderator**, The Exchange Information Governance Forum, Today’s General Counsel, Atlanta, GA, November 1<sup>st</sup>

**Speaker**, “Auto-Categorization and Future Access to Digital Archives,” World Bank Group Enrichment Session, Washington, D.C., October 19<sup>th</sup>

**Speaker**, “The Impact of NARA’s Email Capstone Policy & Other Recent Initiatives on FOIA Access,” Federal Freedom of Information Act Advisory Committee Public Meeting, National Archives, Washington, D.C., October 19<sup>th</sup>

**Speaker**, “How Capstone Changes Everything: New Developments in Federal Recordkeeping Policies That Will Affect FOIA Access Forever,” American Society of Access Professionals (ASAP) National Training Conference, July 26<sup>th</sup>

**Speaker**, “Algorithms & Accessibility: A Strategy for Overcoming Barriers To Opening the World’s Public Record Archives in Digital Form,” World Bank Group Enrichment Session, Washington, D.C., July 12<sup>th</sup>

**Speaker**, “The U.S. Adopts Total Email Archiving (In Theory): How Should We Measure The Success of the ‘Capstone’ Approach to Email Recordkeeping,” Archival Education and Research Institute (AERI) 2017, Toronto, Canada July 11<sup>th</sup>

**Speaker**, “Best Practices in Information Governance: Lessons for the Federal Sector,” Federal Bar Association & myLawCLE webinar, June 6<sup>th</sup>

**Speaker**, “Dark Archives and eDemocracy: Strategies for Overcoming Access Barriers to the Public Record Archives of the Future,” 2017 International Conference for E-Democracy and Open Government (CeDEM), Danube University, Krems, Austria, May 18<sup>th</sup>

**Speaker**, “Information Governance in the C-Suite and in the Corporate Boardroom,” Doxis Seminar, Rotterdam, The Netherlands, May 16<sup>th</sup>

**Interviewee**, College Tour Interview on Information Governance topics of interest, (conducted by Michael Voss), and The Hague, The Netherlands, May 15<sup>th</sup>

**Moderator**, “IG in the Boardroom,” CIGO Summit, Chicago, IL, May 11<sup>th</sup>

**Panelist**, “Information Governance, Privacy, Cyber Security and Data Analytics Briefing, PricewaterhouseCoopers & Sandpiper Partners LLC, May 4<sup>th</sup>

**Speaker**, Screening of “The Decade of Discovery,” EDI West, San Diego, CA, April 28<sup>th</sup>

**Keynote**, “Information Governance and the 2016 Election: What Lessons Did We Learn?,” & **Facilitator**, IG Workshop: Developing and Maturing an Information Governance Program,” AIIM/ARMA Richmond Chapter, Richmond, VA, April 5<sup>th</sup>

**Speaker**, “The Path to Predictive Coding: E-Discovery Search in the Era of Big Data,” MIT Computational Law Speaker Series, MIT Media Lab, Cambridge, MA, February 7<sup>th</sup>

**Speaker**, “Presidential transitions,” ARMA NOVA Chapter, Mclean, VA, January 18<sup>th</sup>

2016

**Speaker**, “Opening Up Dark Digital Archives Through the Use of Analytics To Identify Sensitive Content,” IEEE Big Data 2016, Workshop on Computational Archival Science: digital records in the age of big data,” Washington, D.C., December 8<sup>th</sup>

**Speaker**, “The Future of Access to Federal Records: How Should We Approach the Question of Providing Meaningful Public Access to a Vast and Growing Number of Federal Records in Digital Form?,” Advanced Information Governance Symposium & Training, ASAP Conference, Washington, D.C., December 6<sup>th</sup>

**Speaker**, “The TREC Legal Track Revisited: Quantifying E-discovery,” National Institute of Standards and Technology, Gaithersburg, MD, November 15<sup>th</sup>

**Speaker**, invited “eD Talk”: “How Not to be a Cheerleader for the Orwellian State,” 13th Annual Georgetown 2016 E Advanced E-discovery Institute, Washington, D.C., November 10<sup>th</sup>

**Speaker**, “‘The Exchange’ Information Governance Forum, Today’s General Counsel, Atlanta, GA, November 3<sup>rd</sup>

**Speaker**, “The Decade of Discovery,” panel discussion, Arizona Summit Law School, Phoenix, AZ, November 1<sup>st</sup>

**Moderator**, “The Emerging Law of Data Ethics: IG Perspectives,” Association of Corporate Counsel Annual Meeting, San Francisco, CA, October 25<sup>th</sup>

**Panelist**, “Protecting Your Electronic Data Blindside: Why an ‘Information Governance’ Offense is the Best ‘eDiscovery’ Defense,” Driven Inc. Webinar, August 24<sup>th</sup>

**Moderator**, “Presidential Transitions and Exit Procedures for Departing Officials,” Records Management Conference @930 gov, Washington, D.C., August 24<sup>th</sup>

**Speaker**, “Records Hiding in Broad Daylight: Problems of Accountability & Access Posed By the Digital Public Archives of the Future,” Jubilee Conference – 125<sup>th</sup> Anniversary of The Royal Society of Archivists, Haarlem, The Netherlands, June 16<sup>th</sup>

**Panelist**, “The Dangers of Short-Term Thinking on Digital Information,” IGI and Preservica Webinar, June 8<sup>th</sup>

**Speaker**, “The Presidential Directive on Managing Electronic Records: Is Your Agency ‘On the Train,’ ‘On the Platform,’ or ‘Not Even At the Station,’” Cohasset Managing Electronic Records Conference 2016, Chicago, IL, May 24<sup>th</sup>

**Moderator**, panel on “e-Government,” Code X Conference, Stanford Law, Palo Alto, CA, May 20<sup>th</sup>

**Speaker**, “The Decade of Discovery: A Film Screening and Panel Discussion,” Drexel University College of Computing & Informatics, Philadelphia, PA, May 11<sup>th</sup>

**Speaker**, “Information Governance in Light of the 2015 FRCP Amendments: What Should We Be Advising Our Clients?,” Women in E-discovery Chapter Meeting, Philadelphia, PA, May 11<sup>th</sup>

**Speaker**, “Salmon Running Upstream: The Challenge of Information Governance in an Increasingly Complex IT World,” ARMA Great Northwest Regional Conference, Portland, OR, April 27<sup>th</sup>

**Speaker**, “What’s New in Information Governance for 2016?,” ARMA Triangle Symposium, Durham, NC, April 7<sup>th</sup>

**Moderator**, “The Business Case for the Managing Government Records Directive,” Digital Government Institute, Washington, D.C., March 17<sup>th</sup>

**Moderator**, “Information Governance Workshop,” and **Speaker**, “The Business Case for Information Governance and What It Means to eDiscovery Lawyers,” 5th Annual ASU-Arkfeld eDiscovery and Digital Evidence Conference, Tempe, Arizona, March 9-11<sup>th</sup>

**Speaker**, “Getting to Success in 2016: Observations on The Executive Branch Meeting the Archivist’s December 2016 for Deadline for Electronically Managing Its E-mail,” Potomac Forum Managing Government Records Training Workshop X, Washington, D.C., February 25<sup>th</sup>

**Keynote Panelist**, “Private Network Servers, Deleted Emails & Texts and Other Controversies in the News,” Legaltech 2016 Day 3, New York City, NY, February 4<sup>th</sup>

**Panelist**, Ricoh Corporation Screening of “The Decade of Discovery,” Londoner Hotel, New York, February 1<sup>st</sup>

**Panelist**, “What It Means to be an Attorney in a Data Driven World,” Seton Hall U. School of Law, Newark, N.J., January 20<sup>th</sup>

2015

**Panelist**, “eDiscovery Best Practices for Government Practitioners,” Half Day eDiscovery Government Workshop at the National Press Club, The Cowen Group, Washington, D.C., December 10<sup>th</sup>



**Speaker**, “What’s Next: Strategies for Shining A Light on Dark Digital Archives,” A Presentation to the Information Management Liaison Group (via taped prerecording), The National Archives (U.K.), Kew, London, November 26<sup>th</sup>

**Panelist**, “Search 2020,” 12th Annual Georgetown Advanced E-discovery Institute, Washington, D.C., November 19<sup>th</sup>

**Speaker**, “Shadow IT & Info Gov,” Electronic Discovery Institute (EDI) Litigation Support Professionals Meeting,” Washington, D.C., November 17<sup>th</sup>

**Speaker**, “Information Governance,” Cardozo Data Law Initiative Speaker Series, New York City, NY, November 9<sup>th</sup>

**Panelist**, Screening of “The Decade of Discovery,” Washburn U. Law School, Topeka, KS, October 22<sup>nd</sup>

**Panelist**, Screening of “The Decade of Discovery,” Kansas University School of Law, Lawrence, KS, October 22<sup>nd</sup>

**Panelist**, Screening of “The Decade of Discovery,” University of Missouri Kansas City Law School, Kansas City, MO, October 21<sup>st</sup>

**Moderator**, “The Illusive Pursuit of ‘Perfection’ in eDiscovery & InfoGov: How Good Should We Expect To Be?,” 2015 Electronic Discovery Institute (EDI) Leadership Summit,” New Orleans, LA, October 16<sup>th</sup>

**Plenary Speaker**, “Point-Counterpoint: Government Recordkeeping Controversies Ripped from the Headlines,” ARMA Annual Meeting, Washington, D.C., October 6<sup>th</sup>

**Panelist**, Screening of “The Decade of Discovery,” ARMA Annual Meeting, Washington, D.C., October 5<sup>th</sup>

**Speaker**, “Archives in the Electronic Age, Part II,” Archivists Round Table of Metropolitan New York, Inc., co-sponsored with the Cardozo Data Law Initiative and The Sedona Conference, New York City, NY, October 1<sup>st</sup>

**Moderator**, “Long-Term Digital Asset Continuity: What is Good Enough?,” Information Governance Conference (Infogovcon) 2015, Hartford CT, September 30<sup>th</sup>

**Moderator**, “The CIGO Playbook in Practice – How is the role of the CIGO shaping up?,” Information Governance Conference (Infogovcon) 2015, Hartford, CT, September 30<sup>th</sup>

**Speaker**, “Lessons From Hillary: The Challenge of Ensuring A Complete Public Record of the Activities of Government (And Access To It) in the Digital Era,” 3<sup>rd</sup> International Council of Archivists (ICA) Annual Conference, “Archives: Evidence, Security & Civil Rights: Ensuring trustworthy information,” Reykjavik, Iceland, September 29<sup>th</sup>

**Speaker,** “Federal Records, Private Networks, and the Government’s Shadow IT Problem: What Constitutes Best Practices in Conformance With Federal Law?”, Potomac Forum Managing Government Records Training Workshop IX, Washington, D.C., September 24<sup>th</sup>

**Speaker,** “eDiscovery Best Practices for Government Records Management,” Nuix Webinar, September 21<sup>st</sup>

**Speaker,** Screening of “The Decade of Discovery,” ESI Roundtable, New York City, NY, September 17<sup>th</sup>

**Workshop Facilitator,** “Executives Share Strategies of How To Capture, Protect and Monetize Data,” The CFO Alliance, Chicago, Ill. (September 9<sup>th</sup>), Philadelphia, PA (September 10<sup>th</sup>), Bethesda, MD (September 17<sup>th</sup>), and New York City, NY (September 22<sup>nd</sup>)

**Moderator,** “C-Suite Meets Information Governance,” 930gov End-of-Year Intelligence Conference, Washington, D.C., August 26<sup>th</sup>

**Panelist,** Screening of “The Decade of Discovery,” John Marshall Law School, Atlanta, GA, August 21<sup>st</sup>

**Panelist,** “Governing the Government: The Growing and Evolving Impact of Information Governance on E-Discovery Best Practices,” Federal E-Discovery Think Tank Webinar, The Cowen Group, August 19<sup>th</sup>

**Plenary Speaker,** “7 Lessons in Information Governance Ripped from the Headlines,” Nuclear Information and Records Management Association (NIRMA) Conference, Las Vegas, NV, August 10<sup>th</sup>

**Keynote Speaker,** “Public Records on Private Networks: Issues and Controversies,” Joint Annual Meeting of NAGARA and the Council of State Archivists (COSA), Austin, TX, July 23<sup>rd</sup>

**Speaker,** Pre-Conference Workshop on E-Discovery, Joint Annual Meeting of NAGARA & COSA, Austin, TX, July 22<sup>nd</sup>

**Closing Keynote Interviewer,** “A Conversation with the Hon. Shira A. Scheindlin,” Bloomberg Big Law Business Summit, New York City, NY, July 15<sup>th</sup>

**Keynote,** “Clouds, Sunshine, and Public Sector Information Governance: A Legal Perspective, Cloud Computing Forum & Workshop VIII, National Institute of Standards and Technology (NIST), Gaithersburg, MD, July 9<sup>th</sup>

**Speaker,** “eDiscovery Proof Your Email Archive,” Zylab Webinar, June 30<sup>th</sup>

**Panelist**, “Archives in the Electronic Age: Case Study,” Archivists Round Table of Metropolitan New York, Inc., co-sponsored with the Cardozo Data Law Initiative and The Sedona Conference, New York City, NY, June 24<sup>th</sup>

**Speaker**, Screening of “The Decade of Discovery,” ARMA Northern Virginia (NOVA) Chapter Meeting, June 3<sup>rd</sup>

**Keynote**, “In Pursuit of Information Governance: Seven Self-Evident Truths,” University of Virginia Information Security, Policy and Records Office 2015 Conference, Charlottesville, VA, June 1<sup>st</sup>

**Co-Facilitator & Moderator**, The IGI Chief Information Governance Officer Summit, Chicago, IL, May 21<sup>st</sup>

**Moderator**, “Technology-Assisted Review Meets Information Governance: Using Predictive Analytics To Accomplish Data Remediation and Other Worthy Goals,” National Managing Electronic Records Conference (MER) 2015, Chicago, IL, May 19<sup>th</sup>

**Lunch Speaker**, “Lessons From Hillary: Information Governance and E-Discovery Challenges Ripped From the Headlines,” The Masters Conference, Chicago, IL, May 19<sup>th</sup>

**Speaker**, “It’s 2015: Do We Have An Information Governance Strategy For Our Clients That Works?”, Council of Risk Executives (CORE), Chicago, IL, May 19<sup>th</sup>

**Keynote Speaker**, “Information Governance: Here Today, Gone Tomorrow?,” IQPC 10<sup>th</sup> Annual Information Governance and eDiscovery Conference, London, U.K., May 13<sup>th</sup>

**Panelist**, Screening of “The Decade of Discovery,” Middlesex University, London, U.K., May 13<sup>th</sup>

**Panelist**, Screening of “The Decade of Discovery,” Charlotte Street Hotel, hosted by Swiss Re and Consilio, London, U.K., May 12<sup>th</sup>

**Speaker**, “7 Lessons in Information Governance,” hosted by Active Navigation at the Churchill War Rooms, London, U.K., May 11<sup>th</sup>

**Panelist**, Screening of “The Decade of Discovery,” hosted by Consilio at Swiss Re headquarters, Zurich, Switzerland, May 7<sup>th</sup>

**Speaker**, “Information Governance Trends,” ARMA Madison Chapter Spring Seminar, Madison, WI, April 29<sup>th</sup>

**Speaker**, Screening of “The Decade of Discovery,” Amsterdam University of Applied Sciences, Amsterdam, The Netherlands, April 23<sup>rd</sup>

**Speaker,** Screening of “The Decade of Discovery,” hosted by Zylab at the Pathe Tuschinski Theatre, Amsterdam, The Netherlands, April 22<sup>nd</sup>

**Speaker,** Screening of “The Decade of Discovery,” hosted by eTera Consulting at the Palais Brongniart Theatre, Paris, France, April 20<sup>th</sup>

**Speaker,** Screening of “The Decade of Discovery,” hosted by Nightowl Discovery at the Minneapolis-St. Paul International Film Festival, Minneapolis, MN, April 16<sup>th</sup>

**Panelist,** Screening of “The Decade of Discovery,” Seventh Circuit Pilot Program on Electronic Discovery, Dirksen Court House, Chicago, IL, May 15<sup>th</sup>

**Speaker,** “Hillary & History: What Lessons About Improvising Open Government Under the Records Laws Can Be Drawn From The Recent Media Firestorm Over Secretary Clinton’s Email Records,” National Press Club Newsmakers Forum, Washington, D.C., April 9<sup>th</sup> (covered live on C-Span, [http://www.c-span.org/search/?searchtype=Videos&personid\[\]=96562&bioid\[\]=692467](http://www.c-span.org/search/?searchtype=Videos&personid[]=96562&bioid[]=692467))

**Panelist,** Screening of “The Decade of Discovery,” U. Pittsburgh School of Law, Pittsburgh, PA, April 2<sup>nd</sup>

**Keynote,** “20 Days To Transfer Official Email Records From A Private Server & Other Esoteric Provisions of the 2014 Amendments to the Federal Records Act,” ARMA Northern Virginia Chapter Meeting, McLean, VA, April 1<sup>st</sup>

**Speaker,** “Cloud Privacy and Information Governance from Both Sides Now: Emerging Trends in Law and Public Policy Out of the Private and Public Sectors,” Cloud Standards Customer Council (CSCC) Cloud Privacy Summit, Reston, VA, March 26<sup>th</sup>

**Speaker,** “How The Legal Profession is Embracing Algorithms and Predictive Analytics to Advance the Law,” National Press Club Newsmakers Forum, Washington, D.C., March 24<sup>th</sup>

**Speaker,** “The Information Governance Ship is Sailing: What Is Your Strategy?,” Symantec Speakers Forum, Bethesda, MD, March 24<sup>th</sup>

**Moderator,** “What’s New in 2015?,” Digital Government Institute E-Discovery, Records and Information Management Forum, Washington, D.C., March 19<sup>th</sup>

**Speaker,** “Is Big Data Making Information Governance Impossible and Irrelevant, Or More Necessary and Relevant Than Ever,” AIIM/ARMA Spring 2015 Big Data Seminar, Richmond, VA, March 11<sup>th</sup>

**Speaker,** Introduction and Screening of “The Decade of Discovery,” Deloitte CLE Seminar, Arlington, VA, March 10<sup>th</sup>

**Speaker**, “Learning from Capstone To Solve Your Email Headaches,” Open Text Webinar, March 3<sup>rd</sup>

**Panelist**, Screening of “The Decade of Discovery,” Boston U. School of Law, Boston, MA, March 3<sup>rd</sup>

**Panelist**, Screening of “The Decade of Discovery,” Salmon P. Chase College of Law, Northern Kentucky University, Highland Heights, KY, February 26<sup>th</sup>

**Keynote**, “Seven Lessons Learned From The White House E-mail Litigation: How We Can Be Smarter Now About Information Governance,” ARMA Northern Virginia Chapter Seminar, Arlington, VA, February 23<sup>rd</sup>

**Moderator**, “How To ‘Sell’ Information Governance,” ARMA Northern Virginia Chapter Seminar, Arlington, VA, February 23<sup>rd</sup>

**Panelist**, Screening of “The Decade of Discovery,” University of Denver Sturm College of Law, Denver, CO, February 19<sup>th</sup>

**Speaker**, “7 Lessons Learned From Litigation Over White House E-mail: How We Can Be Smarter Now About Information Governance,” ARMA Mile High Chapter, Denver, CO, February 19<sup>th</sup>

**Moderator**, “Protecting Employee and Customer Privacy in an Era of ‘Big Data’ Monitoring,” Xerox Panel, Legaltech, New York City, NY, February 5<sup>th</sup>

**Panelist**, “Counsel’s Secret Weapon in the Information Wars: Governance Strategies and Tactics, HP Panel, Legaltech, New York City, NY, February 3<sup>rd</sup>

**Panelist**, “Big Data Overview,” Symposium on ‘Big Data’ and its Legal Impacts, Cardozo Data Law Initiative, New York City, NY, February 2<sup>nd</sup>

**Co-Facilitator**, IGI Bootcamp at Cardozo Law, New York City, NY, February 2<sup>nd</sup>

**Panelist**, Screening of “The Decade of Discovery,” ARMA Northern New Jersey Chapter, Morristown, NJ, January 28<sup>th</sup>

**Moderator**, Screening of “The Decade of Discovery,” Public Lecture Series, McGowan Theatre, National Archives and Records Administration, Washington, D.C., January 27<sup>th</sup>

**Panelist**, Screening of “The Decade of Discovery,” University of Florida Levin School of Law, Gainesville, FL, January 20<sup>th</sup>

2014

**Panelist**, BNA Bloomberg Event, “The Decade of Discovery,” East Village Cinema, New York City, NY, December 11<sup>th</sup>

**Panelist**, BNA Bloomberg Event, “The Decade of Discovery,” San Francisco Jazz Center, San Francisco, CA, December 4<sup>th</sup>

**Panelist**, Screening of “The Decade of Discovery,” Google headquarters, Mountain View, CA, December 3<sup>rd</sup>

**Panelist**, BNA Bloomberg Event, “The Decade of Discovery,” Majestic Maestro Theatre, Houston, TX, December 2<sup>nd</sup>

**Panelist**, “Information Governance in a Big Data World,” Georgetown Advanced E-discovery Institute, McLean VA, November 21<sup>st</sup>

**Panelist**, BNA Bloomberg Event, “The Decade of Discovery,” Tysons Convene Center, McLean, VA, November 19<sup>th</sup>

**Panelist**, BNA Bloomberg Event, “The Decade of Discovery,” Gene Siskel Theatre, Chicago, IL, November 12<sup>th</sup>

**Panelist**, Screening of “The Decade of Discovery,” Cardozo Law School Tech Talk Series, New York City, N.Y., November 11<sup>th</sup>

**Panelist**, Information Governance, The Sedona Conference Institute at the Sedona Conference “All Voices” Meeting, New Orleans, LA, November 6<sup>th</sup>

**Panelist**, Screening of “The Decade of Discovery,” University of South Carolina School of Law, Columbia, SC, November 3<sup>rd</sup>

**Panelist**, Sedona Town Hall on Information Governance, ARMA International Annual Meeting, San Diego, CA, October 27<sup>th</sup>

**Moderator**, “The Information Governance Initiative,” ARMA International Annual Meeting, San Diego, CA, October 27<sup>th</sup>

**Panelist**, BNA Bloomberg Event, “The Decade of Discovery,” Clarion Congress Hotel, Prague, The Czech Republic, October 20<sup>th</sup>

**Panelist**, “Developing Efficiencies in Information Governance and Electronic Archiving,” Lawtech Europe Congress 2014, Prague, The Czech Republic, October 20<sup>th</sup>

**Keynote Speaker**, “The Challenge of Cross-Border Information Governance in a Big Data World,” Lawtech Europe Congress 2014, Prague, The Czech Republic, October 20<sup>th</sup>

**Speaker**, Screening of “The Decade of Discovery,” Digital Transformations Symposium, University of Montreal, Montreal, Canada, October 16<sup>th</sup>

**Co-Facilitator**, IGI Information Governance Bootcamp, at kCura Relativityfest, Chicago, IL, October 14<sup>th</sup>

**Speaker,** “The Archivist’s Directive & Email Management: How You Can Avoid the Next Agency Scandal Over Missing Email,” Region 2, Environmental Protection Agency, New York City, NY, October 1<sup>st</sup>

**Panelist,** “Too Much Information? Effective Information Governance and the Role of the In-house Lawyer,” Delaware Valley (DELVACCA) Chapter Regional Conference, Association of Corporate Counsel, Philadelphia, PA, September 23<sup>rd</sup>

**Speaker,** “The Information Governance Initiative: A Report from the Trenches,” Greater Washington Chapter, ARMA International, Washington, D.C., September 17<sup>th</sup>

**Co-facilitator,** IGI Bootcamp, InfoGovCon 2014, Hartford, CT, September 9<sup>th</sup>

**Speaker,** “Looking Over the IG Horizon: The Rise of Analytics in the Practice of Law,” InfoGovCon 2014, Hartford, CT, September 8<sup>th</sup>

**Speaker,** “Avoiding the Next Records Scandal: What Constitutes Best Practices in Information Governance & E-Discovery in A Big Data World,” Financial Management Service, Department of Treasury, Washington, D.C., August 27<sup>th</sup>

**Speaker,** “The Archivist’s Directive & Email Management: How You Can Avoid the Next Agency Scandal Over Missing E-mail,” Potomac Forum Records Management in Government Training Workshop, August 21<sup>st</sup>

**Moderator,** “Predictive Analytics: Email Management Magic?,” ILTA Annual Meeting, Nashville, TN, August 18<sup>th</sup>

**Panel Chair,** “25<sup>th</sup> Anniversary of the PROFS Case: Lessons Learned,” Society of American Archivists, Washington, D.C., August 15<sup>th</sup>

**Speaker,** “What Does It Mean to be Technically Competent in E-Discovery in 2014?,” Electronic Discovery Seminar, Washington State Association for Justice, Seattle, WA, June 27<sup>th</sup>

**Keynote Speaker,** “Escape from the Island of E-Discovery: How Smart Analytics is Transforming Information Governance,” 8<sup>th</sup> Annual Chilli IQ Information Governance and E-Discovery Conference, Sydney, Australia, June 17<sup>th</sup>

**Panelist,** “Why Information Governance is Key for eDiscovery roundtable,” Nuix, Sydney, Australia, June 16<sup>th</sup>

**Speaker,** “One Lawyer’s Journey: What I’ve Learned About Using The Best Torch To Search for and Uncover Dark Digital Data,” Australian Litigation Support Managers, NSW Chapter, Sydney, Australia, June 16<sup>th</sup>

**Speaker,** “A Further Look into Machine Learning Algorithms Applied to E-Discovery: What’s Under the Hood?,” RMIT Seminar, Melbourne, Australia, June 12<sup>th</sup>

**Speaker,** "A Different Kind of 'Down Under': Should e-discovery lawyers care about the inner workings of machine learning software operating 'under the hood?," Victorian Society for Computers and the Law, Melbourne, Australia, June 12<sup>th</sup>

**Speaker,** "The Information Governance Revolution: Defensible Destruction in the Era of Big Data," Active Navigation Boardroom Lunch, Melbourne, Australia, June 11<sup>th</sup>

**Panelist,** "The Rising Tide of Data – And How To Build Sea Walls for Governance," 26<sup>th</sup> Annual General Counsel Conference, Corporate Counsel, New York City, NY, June 4<sup>th</sup>

**Panelist,** "Records Integrity & Accessibility of Electronic Records Over the Long Term," Judicial Records Forum, The Archivists Round Table of Metropolitan New York, Inc., New York City, NY, June 4<sup>th</sup>

**Panelist,** "Use of Neutrals to Help Law Firms Adjust to the Challenges of the Evolving World of E-Discovery," JAMS Seminar, Washington, D.C., May 22<sup>nd</sup>

**Speaker,** "Information Governance and Remediation: Case Studies from the Field," Cohasset National Conference on Managing Electronic Records 2014, Chicago, IL, May 19<sup>th</sup>

**Faculty,** "Something Just Isn't Right Here: Challenging and Defending the E-Discovery Process, ABA 8<sup>th</sup> Annual National Institute on E-Discovery, New York City, NY, May 16<sup>th</sup>

**Panelist,** "Breaking Down Information Governance: What you really need to know," Women in Ediscovery, NYC Chapter, New York City, NY, May 15<sup>th</sup>

**Speaker,** "Meeting the Archivist's 2016 and 2019 Digital Deadlines: What Your Agency Should Be Doing Right Now," Deloitte Electronic Discovery Symposium for Government Agencies," Washington, D.C., May 15<sup>th</sup>

**Speaker,** "Requirements for Long Term Preservation or Archiving," Zylab Webinar, May 6<sup>th</sup>

**Moderator,** "Information Governance as a Global Priority: Some Thoughts Based on Recent U.S eDiscovery Case Law & Practice, UBIC Signature Seminar – Crossing the Pacific: Conducting Legal Business in Japan and the Rest of Asia, New York City, NY, April 25<sup>th</sup>

**Speaker,** "What Does Information Governance Mean to an E-Discovery Lawyer?," ARMA Northern New Jersey Chapter, Florham Park, NJ, April 23<sup>rd</sup>

**Faculty,** The Executive Conference on Information Governance: Collaborative Strategies for Maximizing Value and Minimizing Risk, The Sedona Conference® &



ARMA, **moderator**, panel on Information Governance and Technology; **panelist**, Information Governance and Government, Amelia Island, FL, April 14<sup>th</sup>-15<sup>th</sup>

**Keynote**, “Ten Keys to Information Governance,” 2014 Information Governance Law Firm Symposium, Washington D.C., April 10<sup>th</sup>

**Joint Keynote**, “Cloudy with a Chance of E-Discovery: Considerations of Deploying Cloud-based Services - E-Discovery, Records and Other Compliance Considerations,” 16th Annual ARMA Metro Maryland Spring Seminar, Gaithersburg, MD, April 9<sup>th</sup>

**Speaker**, “Finding the Signal in the Noise: Predictive Analytics and Information Governance,” AIIM Annual Conference, Orlando, FL, April 2<sup>nd</sup>

**Speaker**, “Shedding Light on Dark Email Archives: The Digital Challenge for Cultural Institutions,” Museums and the Web 2014 Deep Dive, Baltimore, MD, April 1<sup>st</sup>

**Moderator**, The Sedona Conference Commentaries on Search and Retrieval and on Achieving Quality in E-discovery, Voices of the Desert Webinar, March 27<sup>th</sup>

**Speaker**, “NARA’s E-mail Capstone Project as Exemplary Information Governance,” ARMA DC Event, Washington, D.C., March 26<sup>th</sup>

**Faculty**, 8<sup>th</sup> Annual The Sedona Conference® Institute: E-Discovery in a New Era: New Technologies, New Media, New Rules, **panelist**, “Professional Responsibility in Social Media and the Cloud” and **panelist**, “Technology Assisted Review,” Houston, TX, March 17<sup>th</sup>-18<sup>th</sup>

**Keynote**, “Thinking About the Archivist’s Directive From an Information Governance Perspective: The View From the Private Sector,” Potomac Forum Managing Government Records Workshop V, Washington, D.C., March 6<sup>th</sup>

**Moderator**, “Information Governance: Managing Defensibility, Mitigating Risks,” eDiscovery Project Management 2014 Conference, Atlanta, GA, February 27<sup>th</sup>

**Moderator**, Panel on Information Governance, National Press Club, Washington, D.C., February 24<sup>th</sup>

**Keynote Speaker**, “The Three Pillars of Information Governance,” ARMA Liberty Bell Chapter, Philadelphia, PA, February 19<sup>th</sup>

**Panelist**, “Rightsizing Your Program To Get Funding and Succeed,” Legaltech 2014, New York City, NY, February 6<sup>th</sup>

**Panelist**, “Have We Reached A John Henry Moment in Evidentiary Search?,” Legaltech 2014, New York City, NY, February 5<sup>th</sup>

**Panelist**, “Is the Best Defense a Good Offense: Proactively Managing Information Governance to Control E-Discovery,” Legaltech 2014, New York City, NY, February 4<sup>th</sup>

**Moderator**, “Nuix Smartest Party in Town: A Debate on Machine Learning,” New York Public Library, New York City, NY, February 3<sup>rd</sup>

**Speaker**, “What Does It Mean To Be Technologically Competent in E-Discovery? Some Observations From A Decade of Trekking in the Search & Document Review Wilderness,” Today and Tomorrow: The Challenges of E-Discovery in Litigation, Samford University, Cumberland School of Law, Birmingham, AL, January 31<sup>st</sup>

**Moderator**, panel on Information Governance and Predictive Analytics; **speaker**, panel on “Standardizing E-Discovery: Status of and Discussion on the International Effort,” ABA Second National Institute on Information Governance and E-Discovery, Tampa, FL, January 30<sup>th</sup>

**Speaker**, “Enhancing your career options: What does it mean to be technologically competent in e-discovery,” E-Discovery Speaker Series, University of Florida Levin School of Law, Gainesville, FL, January 27<sup>th</sup>

2013

**Speaker**, “Requirements for Long Term Preservation or Archiving,” Zylab Webinar, December 17<sup>th</sup>

**Keynote Speaker**, “Applying TAR to Information Governance: Lessons from the E-Discovery Battlefield,” UBIC Big Data and Information Governance Seminar, Washington, D.C., December 6<sup>th</sup>

**Speaker**, “Commentary on Information Governance,” Voices from the Desert Webinar, The Sedona Conference, December 5<sup>th</sup>

**Moderator**, “Confronting the Cloudy Legal Landscape: Dealing With E-Discovery Demands While Reducing Your Organization’s Legal Risk Through Better Governance,” UP Cloud Conference 2013, Santa Clara, CA, December 3<sup>rd</sup>

**Panelist**, “Information Governance: Why It’s Important for eDiscovery and How To Build a Business Case,” 10<sup>th</sup> Annual Georgetown Advanced eDiscovery Institute: Applying Lessons from the Last Decade to Challenges in the Next,” McLean, VA, November 21<sup>st</sup>

**Speaker**, “Predictive Coding Beyond eDiscovery: Automating Information Governance,” Virtual LegalTech Webinar, November 14<sup>th</sup>

**Moderator**, “But I’m Not A Litigator: The Use of Data Analytics in Other Areas of the Organization,” 2013 Technology in the Law Symposium: Predicting The Future, McDermott, Will & Emery LLP, Washington, D.C., November 13<sup>th</sup>

**Panelist**, Sedona Town Hall Session, and **Panelist**, “IG and Predictive Coding & Analytics? It’s Not Just for eDiscovery Anymore,” ARMA Annual Conference, Las Vegas, NV, October 29<sup>th</sup>

**Guest Speaker**, “Freedom, Unity, and Information Governance: A Progress Report on the U.S. Archivist’s Bold Managing Government Records Directive and Its Implications for Recordkeeping in the Public Sector,” Vermont Archives Month Speaker Series, Montpelier, VT, October 24<sup>th</sup>

**Speaker**, panel on “The Future of Predictive Coding,” IT-Lex “Innovate” Conference, Orlando, FL, October 18<sup>th</sup>

**Speaker**, “ISO 9001 and Beyond: Should Practitioners Consider New Standards in E-Discovery and Information Governance?,” Electronic Discovery Institute Leadership Summit, Santa Monica, CA, October 15<sup>th</sup>

**Moderator**, “Predictive Coding,” The Masters Conference, Washington, D.C., September 19<sup>th</sup>

**Keynote Speaker**, “Information Governance Lessons From the E-Discovery Battlefield,” Potomac Forum Managing Government Records Workshop IV, Washington, D.C., September 18<sup>th</sup>

**Panelist**, “The Archivist’s Managing Government Records Directive,” General Services Administration Speaker Series, Washington, D.C., September 17<sup>th</sup>

**Faculty**, panels on “Search & Production, Part I: A Technological Primer,” and “Search & Production, Part II: Challenges and Defenses,” Federal Judicial Center E-Discovery Seminar for Federal Judges, Philadelphia, PA, September 10<sup>th</sup>

**Commencement Speaker**, Bryan University E-Discovery Project Management Program (delivered online), August 22<sup>nd</sup>

**Speaker**, “The Archivist’s Directive and the End of the Decade Digital Challenge: What Agencies Need to Know,” Council of Counsels to the Inspector Generals (CCIG) Forum, Washington, D.C., July 24<sup>th</sup>

**Luncheon Speaker**, “Predictive Coding, Pizza, and Religion: A Report from the DESI V Workshop in Rome,” Masters Series, Philadelphia, PA, July 23<sup>rd</sup>

**Speaker**, “How Can Lawyers Benefit in E-discovery From Using Visual Analytics?” (via webinar), Visual Analysis Summer School, Middlesex University, London, U.K., July 18<sup>th</sup>

**Opening Speaker**, “A New Day in Government Recordkeeping: Year One of The Archivist’s Managing Government Records Directive,” NAGARA Annual Conference, Indianapolis, IN, July 11<sup>th</sup>

**Conference Co-Chair**, Georgetown Law Institute Program on E-Discovery for the Government Practitioner, and **Moderator**, panel on “Information Governance,” Washington, D.C., June 26<sup>th</sup>

**Moderator**, “Predictive Coding & Advanced Search Techniques: A Conversation with Judge Andrew Peck about Emerging Case Law”; **Panelist**, “Information Governance: How To Make Its Impact ‘Real’ in Your Organization; **Panelist**, “Taming the Email Gorilla in the Room – From Concept to Reality,” Cohasset Managing Electronic Records Conference, Chicago, IL, May 20-22<sup>nd</sup>

**Panelist**, “Information Governance and Digital Continuity Planning: A Must-Have Strategy to Avoid ‘Corporate Alzheimer’s,’” pre-conference tutorial at Cohasset Managing Electronic Records Conference, Chicago, IL, May 19<sup>th</sup>

**Speaker**, “What Does The Archivist’s Directive Mean for Federal Agencies?,” Deloitte Electronic Discovery Symposium for Government Agencies, Washington, D.C., May 9<sup>th</sup>

**Moderator**, panel on “Issues on the Horizon,” The Sedona Conference Mid-Year Meeting of the Working Group on Document Retention and Production, St. Louis, MO, April 26<sup>th</sup>

**Keynote Speaker**, “If We Can Land A Man on The Moon: Meeting The Archivist’s ‘Go Digital’ Recordkeeping Challenge By the End of This Decade,” ARMA Houston Chapter Spring Conference, Houston, TX, April 23<sup>rd</sup>

**Panelist**, “E-Discovery: Will Software Replace Lawyers, Threaten Fairness? The Impact of Cutting Edge Document Review in the Age of Predictive Analytics,” National Press Club Newsmaker Program, Washington, D.C., April 15<sup>th</sup>

**Speaker**, “What Does the Archivist’s Managing Government Records Directive Mean For Federal Agencies?,” Department of Treasury RIM Month 2013, Washington, D.C., April 11<sup>th</sup>

**Moderator**, “A Legal Viewpoint of E-Discovery and Records Management in 2013: Conversation with The Hon. Frank Maas,” E-Discovery, Records & Information Management Conference & Expo, Digital Government Institute, April 4<sup>th</sup>

**Speaker**, “Travelling Across The Digital Divide: What the Archivist’s Managing Government Records Directive Means For the Department of Transportation, and Other Hot Topics,” Washington, D.C., February 28<sup>th</sup>

**Speaker**, “What Does the Archivist’s Directive Foretell for Autocategorization of the Government’s Records? ARMA Northern Virginia Chapter Seminar: Attorneys and Algorithms -- The Case for Technology-Assisted Review and Categorization, Falls Church, VA, February 27<sup>th</sup>

**Panelist**, “Big Data – Big Hype or Big Opportunity?” and “Does Big Data Equal Big Risk,” ARMA panel sessions at LegalTech 2013, New York City, N.Y., January 31<sup>st</sup>

**Panelist**, “A Live Simulation: TAR, CAR, IRT, Predictive Coding,” Kroll Ontrack panel, LegalTech2013, New York City, N.Y., January 30<sup>th</sup>

**Panelist**, “What is a Quality eDiscovery Process and How Do You Defend It?,” Daegis panel, LegalTech 2013, New York City, N.Y., January 29<sup>th</sup>

**Panelist**, “Addressing the Big Data Dilemma: Deletion, Automation and Managing Legal Risk,” Autonomy panel, Legaltech2013, New York City, N.Y., January 29<sup>th</sup>

**Moderator**, panel session re “Is It Now Time for E-Discovery Quality Standards?,” The 2013 E-Discovery & Information Governance National Institute, ABA Science and Technology Section, E-Discovery & Digital Evidence Committee, Tampa, FL, January 24<sup>th</sup>

**Panelist**, “Managing and Using Data,” Data Analytics for Oversight and Law Enforcement Forum,” U.S. Government Accountability Office, Washington, D.C., January 16<sup>th</sup>

2012

**Panelist**, “Information Governance,” 9<sup>th</sup> Annual Georgetown Law Advanced eDiscovery Institute: Process, Paradigms, and Pragmatism,” Tysons Corner, VA, December 6<sup>th</sup>

**Speaker**, “Information Governance in the Age of Big Data: Implications of the New White House Directive on Records Management,” Government Information and Analytics Summit, Washington, D.C., November 28<sup>th</sup>

**Moderator & Speaker**, panels on the Archivist’s Directive and on predictive coding, Federal Ediscovery Working Group Conference, November 20<sup>th</sup>

**Panelist**, “Taking Predictive coding out of the black box,” FTI Webinar, October 24<sup>th</sup>

**Speaker**, “Emerging Quality Standards in Electronic Discovery,” and panelist, “Oracle Study Results,” Electronic Discovery Institute (EDI) Leadership Summit, Ft. Lauderdale, FL, October 18<sup>th</sup>-19<sup>th</sup>

**Speaker**, “The Archivist’s Records Management Directive: The Future Is Now,” AIIM D.C. Chapter Meeting, Washington, D.C., October 11<sup>th</sup>

**Keynote Speaker**, “Zen and the Art of E-Discovery: Is It Time to Converge on E-Discovery Quality Standards?,” Masters Conference, Washington, D.C., October 8<sup>th</sup>

**Speaker**, “Where Light in Darkness Lies: Preservation, Access and Sensemaking Strategies for The Modern Digital Archive,” UNESCO Conference, The Memory of the World in the Digital Age: Digitization and Preservation,” Vancouver, B.C., Sept. 28<sup>th</sup>

**Speaker**, “Will Technology-Assisted Predictive Modeling and Auto-Classification End the Burden on ‘End Users’ in Records Management?” The Managing Electronic Records (MER) Experience at ARMA, Chicago, IL, September 22<sup>nd</sup>

**Panelist**, “Legal Aspects of Cloud Adoption: What You Need to Know,” Government Cloud Computing and Data Center Conference & Expo, Digital Government Institute, Washington, D.C., September 20<sup>th</sup>

**Panelist**, “Legal Are From Mars, IT Are From Venus: Closing The Gap Between Legal, IT & Records Management To Ensure An Enterprise-Wide Information Governance & eDiscovery Strategy, IQPC Information Governance & eDiscovery Strategy Exchange, Washington, D.C., September 20<sup>th</sup>

**Speaker**, “E-discovery and Visual Analytics” (via webinar), Visual Analysis Summer School, Middlesex University, London, U.K., September 7<sup>th</sup>

**Moderator and Speaker**, “Darkness at Noon: Dealing with the Coming Digital Dark Age of Too Much (Archival) Information”, SAA Annual Meeting, San Diego, CA, August 11<sup>th</sup>

**Speaker**, Workshop for Legacy Tobacco Document Collection Researchers, University of California (SF), San Francisco, CA, August 8<sup>th</sup>

**Speaker**, “Hot Topics in E-Recordkeeping and E-Discovery,” Federal Trade Commission, Washington, D.C., July 10<sup>th</sup>

**Panelist**, “Some Cloudy Thoughts on E-Recordkeeping: Opportunities and Challenges,” NARA Information Technology Day, June 21<sup>st</sup>

**Keynote Speaker**, “Boldly Going Where Few Judges Have Gone Before: The Emerging Caselaw on Software-Assisted Document Review And Our Next 5 Year Mission,” Seventh Circuit Electronic Discovery Workshop on Computer-Assisted Review, Chicago, IL, June 14<sup>th</sup> (see Publications, Misc. Shorter Pieces)

**Keynote Speaker**, “Predictive Analytics and E-Discovery: The Future Has Arrived – It’s Just Not Evenly Distributed,” Text Analytics Summit East, Boston, MA, June 13<sup>th</sup>

**Panelist**, “Lawyers, Users and IT: The Intersection of Law and Technology in 2012,” Gartner Security & Risk Management Summit, Washington, D.C., June 12<sup>th</sup>

**Speaker**, “A Brave New Day: President Obama’s Memo on Managing Government Records and Its Implication for Using Auto-classification,” Council for Information Auto-Classification (CIAC) Webinar, May 30<sup>th</sup>

**Luncheon Speaker**, “Guinea Pigs, Seed Sets, and Competence: The E-Discovery Bar Faces A New Day After *Da Silva Moore v. Publicis Groupe*,” Masters Series, Philadelphia, PA, May 24<sup>th</sup>

**Panelist**, “Defending the Use of Technology-Assisted Review in E-Discovery: ‘Watson’ Meets Daubert,” ABA Sixth Annual National Institute on E-Discovery, New York City, N.Y., May 18<sup>th</sup>

**Moderator & Speaker**, “Hot Topics in the Federal Sector,” ieDiscovery 4<sup>th</sup> Annual Government Forum, National Press Club, Washington, D.C., May 10<sup>th</sup>

**Speaker**, “Will Technology-Assisted Predictive Modeling and Auto-Classification End the Burden on ‘End Users’ in Records Management?,” Managing Electronic Records (MER) Conference, Chicago, IL, May 7<sup>th</sup>

**Opening Speaker**, “At the Dawn of a New Age: The President's November 2011 Memorandum on Managing Government Records and its Implications for the Future of E-Recordkeeping and E-Discovery,” EDGE Summit 2012, Washington, D.C., April 24<sup>th</sup>

**Speaker**, “Dwelling on Records Management: The President’s Memorandum on Managing Government Records and its Implications,” Federal Housing Finance Agency, Washington, D.C., April 19<sup>th</sup>

**Principal Speaker**, “Hot Topics in E-Discovery and E-Recordkeeping,” ARMA Baton Rouge/Lafayette Chapter, Baton Rouge, LA, March 22<sup>nd</sup>

**Opening Speaker**, “A Presidential Memorandum on Managing Government Records”; panelist, “Ask the NARA Experts,” ASAP National Conference, New Orleans, LA, March 21<sup>st</sup>

**Moderator**, “A Conversation With Judge Peck on the Future of E-Discovery and Information Governance,” and moderator of second panel re the President’s Memorandum on Managing Government Records, Digital Government Institute, Washington, D.C., March 15<sup>th</sup>

**Panelist**, “Assessing Process Maturity and Driving Improvement,” CGOC Summit 2012 Information Governance Leadership Program: Improving Information Economics with Information Lifecycle Governance, Cambridge, MD, February 29<sup>th</sup>

2011

**Panelist**, “Records Management: Risk and Success Factors,” ASAP Annual Symposium and Training Conference, Washington, D.C., December 7<sup>th</sup>

**Speaker**, “Hot Topics in E-Recordkeeping and E-Discovery,” Annual Conference of the US Small Business Administration, Baltimore, Maryland, December 1<sup>st</sup>

**Speaker**, “eDiscovery In The Age Of Exabytes: Using Advanced Automated Search Methods To Reduce Costs, Increase Compliance And Enhance Information Governance,” IQPC Information Retention and e-discovery Exchange, Munich, Germany, November 14<sup>th</sup>

**Speaker,** “Clouds, Categories, & Rules: Is FY2012 The Beginning of the End for User-Based ERM?, General Accountability Office Information Management Speakers’ Series, Washington, D.C., October 31<sup>st</sup>

**Panelist,** “Ethics in the Modern Era,” American Corporate Counsel Annual Meeting, Denver, CO, October 24<sup>th</sup>

**Dinner Speaker,** “Cutting Edge Issues in Information Governance: A Lawyer’s Perspective,” ARMA No. Virginia Chapter Meeting, Vienna, VA, September 21<sup>st</sup>

**Speaker,** “Industry Leader Perspectives,” Discovery Managers’ Roundtable, New York City, N.Y., July 14<sup>th</sup>

**Speaker,** “Recordkeeping in Cloud Forests: A Webinar Briefing for the US Forest Service,” 2011 USDA Forest Service Virtual National Meeting, Washington, D.C., July 12<sup>th</sup>

**Speaker,** “An Inevitable Reality: Machine-based eDiscovery Review,” Masters Conference/EMC Webinar, June 22<sup>nd</sup>

**Speaker,** “The Latest in Search Trends for Litigators & In-House Counsel,” ALI-ABA Webinar, June 16<sup>th</sup>

**Speaker,** “Strategies to Meet E-Discovery Obligations: Beyond the Basics,” D.C. Bar CLE Program, Washington, D.C., June 15<sup>th</sup>

**Speaker,** “How To Conduct A Better Search . . . The Specifics,” Federal Bar Association, Western Pennsylvania Chapter, Pittsburgh, PA, June 7<sup>th</sup>

**Opening Speaker,** Clearwell EDGE (E-Discovery in Government Educational Summit), Washington, D.C., May 25<sup>th</sup>

**Lunch Speaker,** 2011 eDiscovery Symposium for Government Agencies, Washington, D.C., May 19<sup>th</sup>

**Moderator,** panel re “Cutting Edge Issues in Search and Document Review,” ABA Section of Litigation 5<sup>th</sup> National Annual Institute on E-Discovery, Washington, D.C., May 19<sup>th</sup>

**Keynote Speaker,** “Law in the Age of Exabytes: Smarter Approaches To Information Retrieval,” E-Discovery in de Nederlands Conference, Amsterdam University of Applied Sciences, Amsterdam, The Netherlands, May 11<sup>th</sup>

**Speaker,** “What Would I Do If I Were Given A Billion Emails To Declassify? Thoughts From An E-Discovery Lawyer About Problems of Information Retrieval,” External Reference Working Group (ERWG), April 20<sup>th</sup>



**Keynote Speaker**, “Information Governance, Lawsuits & The Cloud: Hot Topics For E-Recordkeeping Mavens in the Public Sector,” DIGIN 2 Conference, Albuquerque, NM, April 13<sup>th</sup>

**Facilitator**, “NARA Workshop on E-Recordkeeping ,” Albuquerque, NM, April 12<sup>th</sup>

**Speaker**, “Re-thinking Custodian Based E-Discovery in a World of Automation,” AIIM Annual Conference, Washington, D.C., March 23<sup>rd</sup>

**Faculty & Panel Moderator** re “Cloud Computing,” 5<sup>th</sup> Annual Getting Ahead of the E-discovery Curve, The Sedona Conference Institute, San Diego, CA, March 17<sup>th</sup>

**Speaker**, “Three Suggested Improvements At The Nexus of E-Recordkeeping and E-Discovery,” Digital Government Institute E-Discovery, Records & Information Management Conference, Washington, D.C., March 17<sup>th</sup> (via videotape), <http://www.youtube.com/watch?v=XO7pMynQBbs>

**Speaker**, Conference on Electronic Discovery in a World of Cloud Computing, Social Networking, and Data Hoarding, University of Richmond School of Law, Richmond, VA, March 3<sup>rd</sup>

**Panelist**, panels on “Predictive Coding,” and “Smart E-Discovery,” Legal Tech 2011, New York City, NY, January 31<sup>st</sup> & February 1<sup>st</sup>

**Dinner Speaker**, “Thinking Strategically About Information Governance,” Joint AIIM Old Dominion Chapter & ARMA Chapter Meeting, Richmond, VA, January 26<sup>th</sup>

**Panelist**, “Impact of Electronic Revolution on the Law,” Annual Meeting of the Civil Procedure Section, American Association of Law Schools, San Francisco, CA, January 8<sup>th</sup>

2010 **Panelist**, “Frontiers of E-Discovery: What you Need to Know about Predictive Coding,” Virtual Legal Tech webinar, December 14<sup>th</sup>

**Speaker**, National Oceanic and Atmospheric Administration E-Discovery Seminar, Washington, D.C., December 14<sup>th</sup>

**Panel Chair & Speaker**, “Ensuring Future Access to the History of the 21<sup>st</sup> Century,” Conference on Big Data: Public Policy and the Exploding Digital Corpus, Center for Information Technology Policy, Princeton University, Princeton, N.J., November 30<sup>th</sup>

**Moderator**, “The E-Discovery Emerging Technology Forecast: Partly Cloudy, Partly Wiki, with High Probability of Scattered Information Tsunamis,” 7<sup>th</sup> Annual Georgetown Advanced E-Discovery Institute, Washington, D.C., November 19<sup>th</sup>

**Speaker**, “E-Discovery Search,” Enterprise Search Summit, Washington, D.C., November 17<sup>th</sup>

**Speaker**, Federal Election Commission E-Discovery Training, Washington, D.C., November 9<sup>th</sup>

**Panelist**, “Cost Containment: Preservation Techniques for Litigation,” ARMA Annual Meeting, San Francisco, CA, November 7<sup>th</sup>

**Opening Speaker**, “Finding the Hidden ROI in Information Assets: An Information Governance White Paper From The Sedona Conference®,” Legal Information Technology Conference (LITCON) 2010, San Francisco, CA, November 6<sup>th</sup>

**Panelist**, “Proportionality and Search,” Capitol One E-Discovery Seminar, McLean, VA, November 3<sup>rd</sup>

**Panelist**, “Custodian-Based Collection in a World of Automation,” 2010 ieDiscovery Symposium for Government Agencies, Washington, D.C., October 20<sup>th</sup>

**Speaker**, “Let’s Declare Victory Over E-mail: Recent Developments in E-mail Archiving and in Meeting Your Agency’s General Recordkeeping Obligations,” NARA Southeastern Region E-records forum, Jimmy Carter Presidential Library, Atlanta, GA, October 19<sup>th</sup>

**Panelist**, “Legal Issues in New Technology,” Department of Treasury Legal Division 2010 Legal Conference, Washington, D.C., September 29<sup>th</sup>

**Speaker**, “It’s 2010: Do You Know Where Your E-mails Are?,” ARMA Baltimore Chapter Meeting, Hanover, MD, September 13<sup>th</sup>

**Panelist**, “Visual Analytics for business, finance, and legal applications,” Visual Analytics Center Consortium 2010, University of Maryland, College Park, MD, August 31<sup>st</sup>

**Speaker**, “It’s 2010: What Kind of Searches Are Your IT People Performing For Relevant ESI, How Good Are Those Searches, and How Do You Know?,” Financial Services Technology Consortium Webinar, August 18<sup>th</sup>

**Moderator**, “E-Discovery and Records Professionals: Overcoming the Digital Tsunami,” Society of American Archivists 2010 Annual Meeting, Washington, D.C., August 12<sup>th</sup>

**Co-Presenter**, “Making Sense of the Modern Email Archive: Recordkeeping Strategies and Technological Challenges,” with Simon Attfield, I-CHORA 5: 5<sup>th</sup> International Conference on the History of Records and Archives: Records, archives and technology: interdependence over time, London, U.K., July 2<sup>nd</sup>

**Speaker**, Workshop re “Controlling Costs & Establishing Efficiency in e-Discovery,” Gartner Security & Risk Management Summit 2010, Washington, D.C., June 23<sup>rd</sup>

**Speaker**, “The Federal Records Act in the 21<sup>st</sup> Century,” eDiscovery Readiness Conference, Worldwide Business Research, Arlington, VA, June 8<sup>th</sup>

**Speaker**, “Information Retrieval in E-Discovery: Lessons learned from the TREC Legal Track research project” (via remote video link), 3<sup>rd</sup> IRF Symposium: Benchmarking Relevance, Vienna, Austria, June 3<sup>rd</sup>

**Speaker**, “Breakthroughs in Search Technology: Have We Finally Found The Holy Grail?,” ABA Section of Litigation 4<sup>th</sup> National Annual Institute on E-Discovery, Washington, D.C., May 27<sup>th</sup>

**Speaker**, “What do I do with a Billion Emails? The Future of E-discovery Text Analytics,” 6<sup>th</sup> Annual Text Analytics Summit, Boston, MA, May 25<sup>th</sup>

**Day 2 Chairperson & Speaker**, 7<sup>th</sup> Annual Marcus Evans E-Discovery and Records Management Conference, Chicago, IL, May 21<sup>st</sup>

**Moderator & Speaker**, “Hot Topics in Search and Retrieval,” ABA Section of Science & Technology Law, e-Discovery and Digital Evidence Committee Practitioner’s Forum, Chicago, IL, May 20<sup>th</sup>

**Closing Keynote Panelist**, Cohasset Managing Electronic Records Conference 2010, Chicago, IL, May 20<sup>th</sup>

**Speaker**, “The Future of E-mail Preservation,” NARA RACO 2010: Managing the Records of an Open Government, Washington, D.C., May 12<sup>th</sup>

**Panelist**, “Issues With the Current State of Discovery: Is There Really Excessive Discovery, and if so, What are the Possible Solutions?,” 2010 Conference on Civil Litigation, Duke Law School, Durham, N.C., May 9<sup>th</sup>-10<sup>th</sup> (see Conference Papers)

**Opening Speaker**, “Introduction to E-Discovery in the Government (From a NARA Lawyer’s Perspective),” Clearwell Government Ediscovery Summit, Washington, D.C., May 6<sup>th</sup>

**Keynote Address**, “Shedding Light on the Coming Digital Dark Age: A Lawyer’s Perspective on Managing, Preserving, and Accessing Electronically Stored Information,” 8th European Conference on Digital Archiving, Geneva, Switzerland, April 29<sup>th</sup>

**Speaker**, “Where Has All The E-Mail Gone? Some ‘Cloudy’ Thoughts About The Future of Agency Recordkeeping In A New Era of Transparency and Openness (and Lawsuits),” NARA E-Records Forum 2010, Austin, TX, April 19<sup>th</sup>

**Moderator & Speaker**, Law Review Symposium: “What It Means To Be A Lawyer in the Digital Age,” Northern Illinois University College of Law, DeKalb, IL, April 16<sup>th</sup>

**Speaker,** “It's 2010: Do You Know Where Your Email Is (And What You Should Be Doing With It)? Some Thoughts on Your E-Recordkeeping and E-Discovery Obligations,” Council of Federal Executive Secretariats Meeting, Washington, D.C., April 6<sup>th</sup>

**Faculty & Panel Moderator** re “Maximizing Cooperation: Negotiating Search Protocols, 4<sup>th</sup> Annual Getting Ahead of the E-discovery Curve, The Sedona Conference Institute, Philadelphia, PA, March 25-26<sup>th</sup>

**Speaker,** “Achieving Good Health in E-Recordkeeping: Hot Topics and Best Practices Under the Federal Records Act and the New E-Discovery Rules,” DoD/TRICARE Privacy Office 2010 Contractor Training, Arlington, VA, March 23<sup>rd</sup>

**Speaker,** “Successfully Navigating Your E-Discovery Obligations in the Brave New World of Electronic Records,” 2d Annual Navy OGC/OJAG FOIA Conference, Washington, D.C., March 17<sup>th</sup>

**Town Hall Speaker,** “Avoiding E-Discovery Meltdown: Hot Topics and Best Practices in Meeting DOE’s Litigation Obligations (From A Recordkeeping Perspective),” Department of Energy 2010 Information Management Conference, San Antonio, TX, March 3<sup>rd</sup>

**Moderator,** panel discussion re “From the Bleeding Edge of ESI Search: A Discussion of the Latest Findings from the TREC Legal Track, and Where Do We Go From Here?,” ABA Section of Science & Technology Law, e-Discovery and Digital Evidence Committee Meeting, San Francisco, CA, February 27<sup>th</sup>

**Session Co-Chair,** “Let’s Have A Debate: The Hottest Topics in Search and Retrieval Today,” Legaltech2010, New York City, NY, February 3<sup>rd</sup>

**Panelist,** Cloud Computing Panel, Legaltech2010, New York City, February 2d

**Speaker,** “It's 2010: Do You Know Where Your Email Is? Litigation Risk & Coping Strategies in the Brave New World of ESI, Web 2.0, and Cloud Computing,” AIIM Chapter Meeting, Richmond, VA, January 19<sup>th</sup>

2009

**Speaker,** Social Media Policy Summit Executive Breakfast, Potomac Forum Ltd., Washington, D.C., December 9<sup>th</sup>

**Speaker,** “Social Networking Forecast for Government: Partly Sunny, Partly Cloudy -- A Discussion About Recordkeeping, Litigation Risk and Culture Change in a Web 2.0 World,” Department of Treasury, Washington, D.C., December 8<sup>th</sup>

**Moderator & Speaker,** “E-Archiving, Litigation Risk, and Compliance with The Recordkeeping Laws: The Road Ahead for Federal Agencies,” Federal Ediscovery Working Group Training Conference, Arlington, VA, December 7<sup>th</sup>

**Speaker**, Briefing for Department of Transportation, Surface Mining Board, Washington, D.C., December 2<sup>nd</sup>

**Faculty**, Department of Justice National Advocacy Center, Electronic Discovery and Evidence in Civil Litigation Seminar (taught sessions on “The Case for Records Management – Issues for Federal Agency Counsel,” and “Beyond Keywords: Designing A Defensible Search in Civil Litigation,” Columbia, S.C., November 18<sup>th</sup>

**Moderator**, “Cutting Edge Search Technologies,” 6<sup>th</sup> Annual Georgetown Advanced E-Discovery Institute Conference, Washington, D.C., November 13<sup>th</sup>

**Co-Chair, Moderator & Speaker**, Capital One Seminar, “E-Discovery: The Future of Search,” McLean, VA, November 10<sup>th</sup>

**Speaker**, “Government Information Forecast: Partly Sunny, Partly Cloudy -- A NARA Lawyer’s Perspective,” MITRE Corporation Seminar on Cloud Computing, November 9<sup>th</sup>

**Panelist**, Web 2.0 Technologies and Participatory Democracy: The Fifth Annual William G. McGowan Forum on Communications, Technology, and Government: Washington, D.C., November 5<sup>th</sup>

**Speaker**, “E-Discovery, Transparency, and Culture Change: The Road Ahead for Federal Agencies in a Web 2.0 World,” National Defense University, Washington, D.C., November 4<sup>th</sup>

**Keynote Speaker**, “The Tale of the Needle, The Haystack, and The Relevant Search,” Electronic Evidence and E-Discovery Forum 2009, London, U.K., October 20<sup>th</sup>

**Speaker**, “The Shock of the New: E-mail, Social Media/Web 2.0 Technologies, and Beyond – How Are Federal Lawyers Coping With All These 21<sup>st</sup> Century Forms of Records?,” FedDay 2009, ARMA Annual Conference, Orlando, FL, October 16<sup>th</sup>

**Moderator**, “The Sedona Conference: ROI for Asset Management,” ARMA 2009 Annual Conference, Orlando, FL, October 16<sup>th</sup>

**Speaker**, “Achieving E-Discovery Liftoff to Avoid Mission Failure: Hot Topics and Current Trends, And What You Need To Know About Managing Electronic Records -- A NASA Briefing,” NASA, Washington, D.C., October 8<sup>th</sup>

**Guest Speaker**, “My Search Problem and Yours: A Conversation with Jason R. Baron,” D.C. Bar Litigation Section E-Discovery Committee Meeting, Washington, D.C., October 8<sup>th</sup>

**Keynote**, “The Shock of the New: Email, Web 2.0 Technologies, and Beyond – How Are Lawyers Coping With All These 21<sup>st</sup> Century Forms of Records?,” NARA-Smithsonian Annual History Day Archives Fair, Washington, D.C. October 7<sup>th</sup>

**Keynote Speaker**, “E-Discovery, Transparency & Culture Change: The Road Ahead For Federal Agencies In An Increasingly Sunny But Partly ‘Cloudy’ World,” 2d Annual eDiscovery Government Symposium, Washington, D.C., October 6<sup>th</sup>

**Speaker**, “Smarter Negotiations Over Search Strategies,” Women in E-Discovery Monthly Forum, Atlanta, GA, September 29<sup>th</sup>

**Speaker**, “A Brave New World of E-Discovery and Records Management Best Practices,” ASAP 2009 FOIA/Privacy Act Workshop, Chicago, IL, September 23<sup>rd</sup>

**Moderator & Speaker**, American Conference Institute’s 7<sup>th</sup> Annual Advanced Forum on E-Discovery & Document Management: Proven Strategies and Expert Insights for Reducing Litigation Costs and Streamlining Data Management Philadelphia, PA, September 22<sup>nd</sup>

**Speaker**, Briefing on E-Recordkeeping/E-Discovery, Court Supervision and Offender Services Agency, Washington, D.C., August 17<sup>th</sup>

**Keynote Speaker**, “How To Mitigate Future Litigation Risk In the Age of E-Discovery,” 2009 NIRMA Conference, Las Vegas, NV, August 12<sup>th</sup>

**Keynote Speaker**, “Document Management & Litigation Risk in the Age of E-Discovery: Cautionary Tales & The Road Ahead,” TAWPI Forum & Expo (Association for Work Process Improvement), Washington, D.C., August 4<sup>th</sup>

**Speaker**, “A Hard Reign of E-Discovery Is A-Gonna Fall: Some Thoughts on Cloud Computing From A NARA Lawyer’s Perspective,” Google D.C. Security Cloud Camp, Washington, D.C., July 28<sup>th</sup>

**Speaker**, HHS Records Management Forum, Washington, D.C., July 21<sup>st</sup>

**Moderator**, E-Discovery Track (2 panel sessions), NAGARA Annual Conference, Seattle, WA, July 16<sup>th</sup>

**Speaker**, Women in E-Discovery Monthly Forum, Seattle, WA, July 15<sup>th</sup>

**Keynote Speaker**, “Seeing The E-Discovery Forest Through The Trees: E-Recordkeeping, Litigation Risk, And The Road Ahead,” USDA Forest Service National Records Management Meeting, June 23<sup>rd</sup>

**Speaker**, “No Good Deed Goes Unpunished: Twenty Years of Preserving White House E-mail In the Face of Ongoing Litigation,” ARMA/Greater Washington, D.C. Chapter Event, June 17<sup>th</sup>

**Speaker**, “My Email Problem, and Yours: Recordkeeping and Access Challenges In A New Era Government Transparency,” ARMA/Gaithersburg Chapter, Gaithersburg, MD, May 21<sup>st</sup>

**Panelist**, “Search and Information Retrieval Law 101: Hot Topics and 7 Keys to Success,” Cohasset Managing Electronic Records (MER) Conference, Chicago, IL, May 19<sup>th</sup>

**Panelist**, “Defensible Search and Retrieval Methods,” DRI Conference, New York City, NY, May 8<sup>th</sup>

**Panelist**, “Plenary Panel: KM in the Cloud,” Knowledge Management 2009 Conference and Exhibition, and Cloud Computing Summit, 1105 Government Information Group, Washington, D.C., April 29<sup>th</sup>

**Speaker**, “Investigations and Transparency in Government,” Autonomy lunch at the Willard Hotel, Washington, D.C., April 7<sup>th</sup>

**Panelist** (2 panels), re: “Searching and Analysis: Are Keywords Really the Key?,” and “E-mail archiving: So, What’s Wrong With Saving Everything,” ABA Tech Show, Chicago, IL, April 2<sup>nd</sup> & 4<sup>th</sup>

**Faculty**, “Getting Ahead of the E-Discovery Curve,” 3<sup>rd</sup> Annual The Sedona Conference Institute (panels on “Information Search & Retrieval”; “The Cooperation Proclamation”; and “Preparing for, and Successfully Conducting the Rule 26(f) Meet & Confer”), Philadelphia, PA, March 26<sup>th</sup>

**Keynote Speaker**, “How To Mitigate Future Litigation Risks with a Good E-Discovery ‘Flight Plan,’” Federal Aviation Administration IT/ISS 2009 Partnership and Training Conference: A Window Into the Future, Dallas, TX, March 24<sup>th</sup>

**Panelist**, “Born Digital But Preserved in Hard Copy?,” Second Annual Freedom of Information Day Celebration, American University Washington College of Law, Collaboration on Government Secrecy, Washington, D.C., March 16<sup>th</sup>

**Keynote Speaker**, “Yes, We Can: Meeting The Government’s E-Discovery Challenges,” Digital Government Institute’s E-Discovery and Records Management Conference & Expo, Washington, D.C., March 5<sup>th</sup>

**Speaker**, “E-discovery & The Case for Records Management: Hot Topics for Federal Agency Counsel, Workshop for NASA Staff, Cape Canaveral, February 25<sup>th</sup> & 26<sup>th</sup>

**Speaker**, “Needles, Haystacks and Smoking Guns – Searching for Legal Evidence in the Modern Email Archive,” UBC Students Chapter of the Association of Canadian Archivists presents “Our Professional Identities in a World Gone Digital” – An International Symposium, University of British Columbia, Vancouver, B.C., February 13<sup>th</sup>

**Speaker**, “What Do I Do With A Billion E-mails? The TREC Legal Track and the Future of Information Retrieval in E-Discovery,” Digital Libraries and

Cyberscholarship Colloquium Series, University of Pittsburgh School of Information Sciences, February 20<sup>th</sup>

**Moderator**, ZyLAB Educational Session on “E-Discovery Issues For In-House counsel,” Legal Tech 2009, February 4<sup>th</sup>

**Moderator**, Kroll Ontrack Educational Session, “May it Please the Court ... Defending a Search and Production Protocol – A Trial Technology Experience,” Legal Tech 2009, February 3<sup>rd</sup>

**Event Chair & Speaker**, The Knowledge Congress Webinar re “Strategic E-Discovery: Taking Steps To Avoid E-Discovery’s Black Holes” January 8<sup>th</sup>

2008 **Panelist**, “Finding A Better Way To Search: Benchmarking E-Discovery Methods,” H5 Webinar, December 10<sup>th</sup>

**Panelist**, “*Victor Stanley v. Creative Pipe*: Its Impact and Ethical Implications With Respect To Search and Review,” IQPC 6<sup>th</sup> E-Discovery Conference: Proactive Strategies for Risk Management and Cost Containment, December 9<sup>th</sup>

**Speaker**, “Email Archiving and Sedona Update,” FDIC/FEDWG Forum re “E-Discovery Challenges for Federal Agencies,” December 2<sup>nd</sup>

**Moderator**, “Cutting Edge Search Technologies,” and panelist, “E-Discovery To and From the Government,” 5<sup>th</sup> Annual Georgetown Advanced E-Discovery Institute Conference, Crystal City, VA, November 20<sup>th</sup>

**After Dinner Speaker**, “A Brief Discussion of the TREC Legal Track,” sponsored by H5, Washington, D.C., November 19<sup>th</sup>

**Keynote speaker**, DELOS Conference on “Digital Appraisal in the Modern World,” Rome, Italy, Nov. 16<sup>th</sup> (see publications above for conference paper)

**Speaker**, “Tough Neighborhood: Protect Your Agency With E-Discovery and Records Management Best Practices,” NARA Pacific Region half-day workshop, November 12<sup>th</sup>

**Opening Speaker**, “Ethics and Professionalism in the Digital Age: The 9<sup>th</sup> Annual Georgia Symposium on Ethics and Professionalism,” Walter F. George School of Law, Mercer University, Macon, GA, November 6<sup>th</sup>

**Speaker**, “Panning for Gold in E-Discovery: What Every Information Scientist Should Know About The Way In Which Lawyers Search for Electronic Evidence,” CIKM (Computer Information & Knowledge Management) 2008 Annual Meeting, Napa Valley, CA, October 27<sup>th</sup>



**Speaker**, “What’s So Special About January 20, 2009? The Top Five Records Management Mistakes To Avoid During A Time of Presidential Transition,” Fed Day at ARMA, Las Vegas, NV, October 22<sup>nd</sup>

**Workshop Moderator**, “Mini-Sedona Conference” 4-hour session on e-discovery, ARMA Annual Meeting, Las Vegas, NV, October 21<sup>st</sup>

**Speaker**, “Defusing Risk, Reducing Cost and Gaining Control: Improving the Efficiency and Accuracy of eDiscovery Search, Review and Production,” Legal Technology Exchange, IQPC Corporate Forum, Braselton, GA, October 5<sup>th</sup>

**Keynote speaker**, “White House E-mail, Lawsuits, and The Importance of Public Archives,” CNZ Digital Preservation Conference, Prague, Czech Republic, Sept. 23<sup>rd</sup>

**Speaker**, “E-mail Archiving: Pros and Cons,” ieDiscovery Symposium at the National Press Club, Washington, D.C., September 16<sup>th</sup>

**Panelist**, “Benchmarking Your E-Discovery Process,” IQPC E-Discovery Forum for Pharma Industry, Philadelphia, PA, September 9<sup>th</sup>

**Keynote Speaker**, “Gone With the Wind?: Thoughts From the Archivist’s Lawyer on Managing Ephemeral Electronic Records,” NARA RACO South Annual Conference, Atlanta, GA, September 8<sup>th</sup>

**Moderator**, “Mini-Sedona Session” at Annual Meeting of the Society of American Archivists, San Francisco, CA, August 29<sup>th</sup>

**Workshop Facilitator**, “Riding the ESI Bronco and Surviving,” ARMA/State of Wyoming all-day CLE conference on E-recordkeeping and E-Discovery, Cheyenne, Wyoming, August 27<sup>th</sup>

**Speaker**, U. Colorado School of Law, “What Do You Do With A Billion Emails? The TREC Legal Track and The Future of Information Retrieval,” Boulder, Colorado, August 26<sup>th</sup>

**Speaker**, Briefing on E-Recordkeeping for Air Force Litigation Staff, Roslyn, VA, August 19<sup>th</sup>

**Speaker**, Briefing on E-mail Archiving Issues for IT Staff, General Services Administration, August 12<sup>th</sup>

**Speaker**, Industry Advisory Council Forum, Fairfax, VA, July 22<sup>nd</sup>

**Speaker**, “Sedona Update: Understanding Defensible Search and Retrieval Methods,” FIOS Webinar, July 17<sup>th</sup>

**Panelist**, West Legalworks “E-Discovery: An A to Z Workshop,” Washington, D.C., July 15-16<sup>th</sup>

**Speaker**, “Federal E-Discovery Rules,” ACLI Compliance and Legal Sections Annual Meeting, Toronto, Canada, July 11<sup>th</sup>

**Speaker**, State Department ISS Speakers Bureau Forum, Washington, D.C., July 8<sup>th</sup>

**Speaker**, Breakfast forum for Chief Information Security Officers, Mayflower Hotel, Washington, D.C., July 8<sup>th</sup>

**Speaker/Panelist**, Best Practices in U.S. E-Discovery, MIS International Digital Evidence Conference, London, U.K., June 26<sup>th</sup>

**Speaker**, “Further Thoughts on The Lawyer’s Nose in the Archivist’s Tent: New Developments Since the DELOS 2007 Rome Conference,” Colloquium at the University of Glasgow School of Information Studies, HATII Institute, Glasgow, U.K., June 23<sup>rd</sup>

**Speaker**, Briefing on E-recordkeeping & E-Discovery Issues, Federal Emergency Management Agency, June 19<sup>th</sup>

**Speaker**, E-Discovery: Success Through Collaboration: A Seminar for Legal, IT, Records and Disclosure Staff,” Department of Treasury, June 19<sup>th</sup>

**Speaker**, H5 Webinar on Search Issues, June 18<sup>th</sup>

**Panelist**, National Association of Attorneys General (NAAG) Annual Conference, Providence, R.I., June 17<sup>th</sup>

**Speaker**, Federal Trade Commission workshop on Search protocols, June 16<sup>th</sup>

**Workshop Facilitator Day 1 & Speaker Day 2**, “Beyond Keywords: Emerging Best Practices in Search and Information Retrieval,” DIG IN Digital Preservation Conference, hosted by NARA and a consortium of New Mexico state government entities, Albuquerque, NM, June 4<sup>th</sup>-5<sup>th</sup>

**Moderator**, “Deep in the E-discovery Swamp,” and **Speaker**, “The TREC Legal Track Findings” at Enterprise Search Summit, New York City, N.Y., May 20<sup>th</sup>

**Speaker**, National Association of Attorneys General E-Discovery Forum, University of Mississippi, Oxford, MS, May 14<sup>th</sup>

**All-Day Workshop Co-Facilitator**, ARMA Denver Chapter E-Privacy and Security Conference, Denver, CO, May 13<sup>th</sup>

**Moderator**, “Transition: Briefing Departing and Incoming Federal Appointees,” NARA RACO 2008 panel case study, Washington, D.C., May 6<sup>th</sup>

**Speaker**, “If Wittgenstein Had Used Email: What Lawyers Can Learn From Philosophy, Linguistics, and Information Science In Pursuing E-Discovery,” Dartmouth University Colloquium Series, Hanover, N.H., April 30<sup>th</sup>

**Day 2 Opening Talk**, “Searching for the Good Lawyer: Emerging Best Practices in the Use of Search and Information Retrieval Methods in E-Discovery, Infonortics Search Engine Meeting, Boston, MA, April 29<sup>th</sup>

**Speaker**, “Enterprise Content Management an E-Discovery,” Defense Research Institute (DRI) Electronic Discovery Conference, New York City, N.Y., April 17<sup>th</sup>

**Moderator & Speaker**, “Emerging Issues in E-Discovery,” Library and Archives of Canada Forum on Canadian Democracy and the Corporate Management and Government Records Sector, “New Approaches to Recordkeeping,” Ottawa, Ontario, April 9<sup>th</sup>

**Participant**, “The New E-Discovery Snafu: Failures, Disputes, and Skyrocketing Costs,” The Knowledge Congress Webinar, April 2d

**Panelist**, “Enterprise Search and E-Discovery,” FOSE Conference session, Washington, D.C., April 2d

**Panelist**, “State Trends and Issues Update: E-Discovery,” 2008 Beyond the Beltway Conference, Tysons Corner, VA, March 31<sup>st</sup>

**Lead Speaker**, “The Next Litigation Tsunami: What You Need To Know About E-Discovery and Recordkeeping,” NARA E-records forum, Honolulu, Hawaii, March 26<sup>th</sup>

**Speaker**, Briefing on E-records/Ediscovery, Council of Counsels to the Inspector Generals (CCIG), Securities and Exchange Commission, Washington, D.C., March 19<sup>th</sup>

**Speaker**, Briefing on E-records/Ediscovery, DOJ Counterterrorism Section, Washington, D.C., March 18<sup>th</sup>

**Speaker**, “Government Knowledge at Risk? Managing Electronic Records in State Government,” NASCIO All-States Conference Call, March 5<sup>th</sup>

**Speaker**, Briefing on Erecords/Ediscovery, Merit System Protection Board, Office of General Counsel, Washington, D.C., March 3<sup>rd</sup>

**Speaker**, Briefing on Erecords/Ediscovery, U.S. Air Force, Office of General Counsel, The Pentagon, Washington, D.C., February 20<sup>th</sup>

**Speaker**, “Beyond Keywords: Optimizing Your Search Strategy in E-Discovery,” ieDiscovery Seminar, Washington, D.C., February 13<sup>th</sup>

**Moderator & Panelist**, Legal Tech 2008 Kroll Ontrack educational session on “Smart Searching,” New York City, NY, February 6<sup>th</sup>

**Co-chair & Speaker**, “Musings on Social Media and The Public Sector Lawyer: Challenges and Opportunities,” NSF Collaborative Expeditionary Workshop # 69: Transcending Socio-Cultural Boundaries in Virtual Work Settings: Creative Collaboration Efforts At the Intersection of Law and Public Policy, Workshop co-Ballston, VA, January 2<sup>nd</sup>

**Speaker**, “Best Practices in Search and Retrieval: New Approaches and New Research,” ALI- Fourth Annual ALI-ABA Course of Study re: Electronic Discovery and Records Management: New Litigation Challenges,” Fordham Law School, New York City, NY, January 18<sup>th</sup>

**Moderator**, Voices from the Desert Series Webinar On "Search and Information Retrieval," T007. he Sedona Conference, January 15<sup>th</sup>

2007

**Speaker**, “Searching for the Truth: Thinking Beyond Keywords In Responding To Access and Discovery Requests of All Kinds,” American Society of Access Professionals (ASAP) Lunchtime Food For Thought Forum, Washington, D.C., December 13<sup>th</sup>

**Workshop Facilitator**, Montana Attorney General’s Office E-records CLE forum, Helena, MT, December 10-11<sup>th</sup> (moderated and presented 10 hours of briefings over two days)

**Speaker**, “The e-Discovery Search Quagmire: New Approaches to the Problem of Finding Relevant Needles in the Electronic Haystack, West LegalWorks Webinar, December 5<sup>th</sup>

**Speaker**, Briefing on Search & Information Retrieval Issues for the Advisory Committee to the NARA Electronic Records Archive Project, Washington, D.C., November 28<sup>th</sup>

**Moderator**, Georgetown Law Center 4<sup>th</sup> Annual E-discovery Institute, Advanced Technology Day, panel on Search and Retrieval issues, November 14<sup>th</sup>

**Speaker**, “New Approaches and New Research on Search & Retrieval,” BNA E-discovery Hot Issues Conference, Washington, D.C., October 25<sup>th</sup>

**Panelist**, “The Intersection of E-Records & E-Discovery Under The New Federal Rules of Civil Procedure: What You Need To Know,” Board of Contract Appeals Bar Association Annual Program, Washington, D.C., October 24<sup>th</sup>

**Speaker**, Webinar on E-records/E-discovery issues to TRICARE staff, Denver, CO, Oct. 17<sup>th</sup>

**Speaker**, “Understanding E-discovery Requirements and Challenges,” GTSI/FCW – Technology Leadership Series, “Meeting New E-discovery Requirements through Strategic Data Management, Washington, D.C., October 11<sup>th</sup>

**Speaker**, “Beyond Keywords: Emerging Best Practices in Search & Retrieval,” ARMA Annual Conference, Baltimore, MD, October 9<sup>th</sup>

**Panelist**, Mini-Sedona workshop at ARMA Annual Conference, panelist, Baltimore, MD, October 9<sup>th</sup>

**Panelist & Speaker**, “E-Discovery Battles Won and Lost: A Federal Perspective on What CIOs Need to Know, NASCIO 2007 Annual Conference, re: The Challenge of Electronic Records in the Digital Age, including post-session workshop, Tuscon, AZ, October 2<sup>nd</sup>

**Conference Chair & Keynote Speaker**, “Exploring Search and Retrieval Methods In Compliance With Litigation and Regulatory Demands,” Marcus Evans Conference: Rediscovering E-Discovery, New York City, N.Y., September 10-11<sup>th</sup>

**Speaker**, E-records briefing at the Department of Transportation, Washington, D.C., September 6<sup>th</sup>

**Speaker**, “Lawyers, Language and Legal Risk: Emerging Issues in E-Discovery,” Ontolog Forum webinar presentation, August 23<sup>rd</sup>, [http://ontolog.cim3.net/cgi-bin/wiki.pl?ConferenceCall\\_2007\\_08\\_23](http://ontolog.cim3.net/cgi-bin/wiki.pl?ConferenceCall_2007_08_23)

**Moderator & Panelist**, “Who’s Afraid of E-discovery?” Everything CIOs and IT Staff Need To Know To Survive Into FY08 ... and Beyond,” GSA IT Quarterly Forum, Washington, D.C., Aug. 14<sup>th</sup>

**Speaker**, “Searching Across the Enterprise: Managing Knowledge While Managing Litigation Risk,” speaker at KM Australia 2007: Knowledge, Discovery, Collaboration, ARK-Group, Sydney, Australia, July 23<sup>rd</sup>

**Speaker**, E-records briefing to Department of Justice, U.S. Bureau of Prisons attorneys, Martinsburg, W. VA., July 17<sup>th</sup>

**Speaker**, NARA Southeast Region E-forum at Jimmy Carter Presidential Library, Atlanta, GA, June 19<sup>th</sup>

**Speaker**, NARA Middle Atlantic Region E-forum, Philadelphia, PA, June 15<sup>th</sup>

**Panelist**, “Smart Searching: Applying Advanced Review & Retrieval Models to E-discovery,” Kroll Ontrack Electronic Evidence Thought Leadership Series, Washington, D.C., June 14<sup>th</sup>

**Workshop Founder & Speaker**, “Thinking Outside the Boolean Box: Metastrategies for Conducting Legally Defensible Searches in an Expanding ESI Universe,” ICAIL 2007 DESI Workshop, at the 11<sup>th</sup> Annual Artificial Intelligence and the Law Conference, Palo Alto, CA, June 4<sup>th</sup>

**Speaker**, E-records briefing to DOJ Environmental & Natural Resources Division lawyers, Washington, D.C., May 31<sup>st</sup>

**Speaker**, “Search & Retrieval in the Age of ESI: New Research, New Strategies,” Cohasset Managing Electronic Records Conference 2007, Chicago, IL, May 21<sup>st</sup>

**Panelist**, ALI-ABA E-discovery Conference, re “Records Management” and “Data Mining” panel segments, San Francisco, CA, May 17<sup>th</sup>

**Speaker**, ABA Section of Labor and Employment, “E-Discovery: Since The New Rules,” live webcast (90 minutes) from Reuters Studio, Washington, D.C., May 16<sup>th</sup>

**Session Host**, NARA Annual Records Administration Conference (RACO) 2007, post-keynote speech dialogue with U.S. Magistrate Judge John Facciola, Ronald Reagan Building Auditorium, Washington, D.C., May 8<sup>th</sup>

**Speaker**, “ESI at IRS: The Impact of the New Federal Rules of Civil Procedure on the Management of Federal Records,” Internal Revenue Service, Office of Chief Counsel, Washington, D.C., April 25<sup>th</sup>

**Speaker**, Managing Litigation Risk at the ESI Corral: A Guide to Your Agency's E-Records and E-Discovery Obligations under the New Federal Rules of Civil Procedure," NARA Southwest E-records forum, Austin, TX, April 19<sup>th</sup>

**Speaker**, “ESI at EPA: The Impact of the New Federal Rules of Civil Procedure on the Management of Federal Records,” Environmental Protection Agency headquarters and regional legal staff, Washington, D.C., April 12<sup>th</sup>

**Speaker**, “ESI at HHS: The Impact of the New Federal Rules of Civil Procedure on the Management of Federal Records,” Washington, D.C., March 22<sup>nd</sup>

**Speaker**, presentation to Federal Records Council on the Impact of the New Federal Rules of Civil Procedure on the Management of Federal Records, Washington, D.C., March 21<sup>st</sup>

**Panelist**, “Charting a Course Through The Data Deluge: Working Together to Understand and Address the Extent, Severity, and Opportunities of a Crisis,” a “Thought Summit” hosted by Georgetown University Law Center and H5, moderated by Harvard Law Prof. Arthur R. Miller, with co-panelist Associate Justice of the U.S. Supreme Court Stephen Breyer, Washington, D.C. March 20<sup>th</sup>

**Speaker**, Briefing on E-Records/E-Discovery for U.S. Bureau of Prisons legal staff, Pensacola, Florida, March 13<sup>th</sup> (presented via videoconference link)

**Speaker**, “Food, Agriculture, Records Management and ESI: The Impact of the December 2006 Amendments to the Federal Rules of Civil Procedure,” U.S. Department of Agriculture, Washington, D.C., March 7<sup>th</sup>

**Speaker**, “E-discovery: Search Engines & The Lawyer’s Role in Review,” Law.com Webcast Discussion, February 28<sup>th</sup>

**Speaker**, “Federal Records Management in the Age of ESI: The Impact of the New Federal Rules,” before ad hoc inter-agency group of federal counsel, FDIC Headquarters, Arlington, VA, February 23<sup>rd</sup>

**Speaker**, “A Case Study on Automating the Records of the Clinton White House,” NARA-University of Maryland Colloquium, College Park, MD, February 21<sup>st</sup>

**Speaker**, “ESI: New York – The Impact of the the December 2006 Amendments to the Federal Rules of Civil Procedure on EPA,” EPA Region II Office of Regional Counsel, New York City, N.Y., January 30<sup>th</sup>

**Speaker**, Briefing on Email archiving, Equal Employment Opportunity Commission, Washington, D.C., January 25<sup>th</sup>

2006 **Speaker**, Briefing on E-Records/E-Discovery Under New Federal Rules, Consumer Product Safety Commission, Bethesda, MD, December 12<sup>th</sup>

**Panelist**, “Discovery Process Challenges and Results for Government Agencies - A Panel Discussion,” IE Discovery, Inc. Conference, Washington, D.C., December 6<sup>th</sup>

**Panelist**, “Cost Effective Approaches for Locating Responsive and Relevant Data,” 4<sup>th</sup> Annual Document Management and E-Discovery Conference, American Conference Institute, New York City, N.Y., November 30<sup>th</sup>

**Speaker**, Briefing on E-records/E-discovery issues, EPA Region II Office of Regional Counsel, New York City, N.Y., November 29<sup>th</sup>

**Panelist**, “E-Discovery from the Government,” Georgetown University Law Center 3d Annual Advanced E-Discovery Institute: A Practical Guide to Implementation of the New Federal Rules, Washington, D.C., November 17<sup>th</sup>

**Speaker**, “Best Practices in Effective Electronic Records Management for In-House Legal Counsel,” ARK Group Conference on Best Practices: In-House Legal Counsel for the Government Sector,” Washington, D.C., November 14<sup>th</sup>

**Speaker**, "A Billion Emails: Reflections on Federal Litigation Practice in the Age of ESI," Technology and Privacy CLE Forum, Cleveland Bar Association, Cleveland, OH, November 10<sup>th</sup>

**Speaker**, Information Integration Workshop, University of Pennsylvania, Philadelphia, PA, October 26<sup>th</sup>

**Speaker**, “Meeting Litigation, Efficiency and Risk Management Objectives for Electronic Records Management in the Public Service,” Insight Conference on

Electronic Records, E-Discovery and Access to Information: Public Sector Strategies, Toronto, Canada, September 29<sup>th</sup>

**Speaker**, “Out of the Desert, Into the Loop: Using The Sedona Best Practice Guidelines on E-records and E-Discovery On An Every Day Basis At Your Agency,” NARA Great Lakes Region 2006 Electronic Records Conference, Chicago, IL, September 20<sup>th</sup>

**Speaker**, “Search and Retrieval Under the New Federal Rules: Are There Ways To Achieve Better Efficiency and Better Results in E-Discovery Cases?,” Masters Conference for Legal Professionals, Washington, D.C., September 14<sup>th</sup>

**Speaker**, Briefing on E-Records Issues, Peace Corps, Washington, D.C. June 14<sup>th</sup>

**Speaker**, “Document Retention & Electronic Discovery: Practical Solutions and Best Practices,” IQPC Conference, Toronto, Canada, May 18<sup>th</sup>

**Speaker**, “From Out of the Desert to Inside The Beltway: How Can I Apply The Sedona Guidelines To Risk Manage The E-Records On My Desktop?,” American Society of Access Professionals Summer School Training Series, Washington, D.C., May 3<sup>rd</sup>

**Speaker**, “Taming the Email Beast: A Progress Report on The U.S. Federal Sector’s Application of Best Practice Guidelines To The Management of Desktop E-Records,” Digital Curation Centre Conference, Newcastle, U.K., April 24<sup>th</sup>

**Speaker**, “The Legal and Strategic Guide to E-Discovery: Proactively Preparing for the Challenges of Electronic Discovery,” Marcus Evans Conference, re: “Best Practices and Lessons Learned in Email Management for Seamless Discovery,” Toronto, Canada, March 28<sup>th</sup>

**Speaker**, Presentation to Supreme Court Fellows, Washington, D.C., March 23<sup>rd</sup>

**Speaker**, Briefings on E-records/E-discovery issues, to senior and junior staff, Pension Benefit Guarantee Corporation, Washington, D.C., March 9<sup>th</sup>

**Speaker**, Briefing on E-records for Federal Programs Branch, Civil Division, U.S. Department of Justice, Washington, D.C., February 28<sup>th</sup>

**Speaker**, “Best Practices in Electronic Records Management for In-House Legal Counsel,” ARK Group Conference on Best Practices: In-House Legal Counsel for the Government Sector,” Washington, D.C., February 22<sup>nd</sup>

**Speaker**, “Beyond Part 11: A NARA Lawyer’s Perspective on E-Records Best Practices and Current E-Discovery Issues,” 19<sup>th</sup> Annual Electronic Document Management Conference, Drug Information Association, Philadelphia, PA, February 8<sup>th</sup>



**Speaker**, Briefing on E-records/E-discovery issues, Nuclear Regulatory Commission, Rockville, MD, January 30<sup>th</sup>

2005

**Panelist**, Georgetown University Law Center 2d Annual Advanced E-Discovery Institute, “Practical Concerns, Pragmatic Advice, Emerging Trends,” re: “What Matters To Responding Parties,” Washington, D.C., November 17<sup>th</sup>

**Panel Chair**, National Science Foundation Collaborative Expedition Workshop on “Advancing Information Sharing, Access, Discovery and Assimilation of Diverse Digital Collections Governed by Heterogeneous Sensitivities,” Washington, D.C., November 8<sup>th</sup>

**Speaker**, “The Legal and Strategic Guide to E-Discovery: Best Practices for Corporate Counsel,” Marcus Evans conference, speaker re: “Sedona Update: An in-depth analysis of the Development of the Sedona Guidelines, their Limitations and Relevance,” New York City, N.Y., September 27<sup>th</sup>

**Panelist**, “The Sedona Conference Special Session: Electronic Discovery Takes Center Stage,” ARMA Annual Meeting, Chicago, IL, September 20<sup>th</sup>

**Speaker**, “The Future Ain’t What It Used To Be: A Federal Lawyer’s Perspective,” Annual Meeting of the Society of American Archivists, New Orleans, LA, August 20<sup>th</sup>

**Panelist**, “Climb Every (Data) Mountain: NARA’s Search for Email Smoking Guns,” Email Archive Visualization Workshop, Human-Computer Interaction Laboratory 22<sup>nd</sup> Annual Symposium, University of Maryland, College Park, June 2<sup>nd</sup>

**Commentator on Keynote**, RACO (Records Administration Conference) 2005: Challenges and Changes in Electronic Records Management, Washington, D.C., May 12<sup>th</sup>

**Speaker**, Briefing to Legislative Branch General Counsels & staff, Library of Congress, Washington, D.C., April 28<sup>th</sup>

**Speaker**, Briefings on E-Records/E-Discovery Issues, Navy Litigation Staff, Navy Litigation Yard, Washington, D.C. (March 22d) and to Navy General Counsel & Senior Staff in Navy’s Office of General Counsel, The Pentagon, Washington, D.C., April 20<sup>th</sup>

**Speaker**, “All the President’s Email: Electronic Recordkeeping Practices and Policies in the Executive Office of the President,” ERPA Workshop on The Role of Audit In Digital Preservation, Antwerp, Belgium, April 15<sup>th</sup>

**Speaker**, Briefing on E-Records/E-Discovery Issues, U.S. Patent and Trade Office, Alexandria, VA, April 6<sup>th</sup>

**Speaker**, Briefing on E-Records/E-Discovery Issues, Department of Labor, Washington, D.C., March 2<sup>nd</sup>

**Speaker**, “Being an Agency Sky Captain in the Federal E-Record World of Tomorrow,” Library of Congress/Federal Library and Information Center Committee General Counsel’s Forum, Washington, D.C., February 1<sup>st</sup>

**Speaker**, Briefing on E-Records/E-Discovery Issues for FDIC Legal Staff, January 27<sup>th</sup>

2004

**Panelist**, “Voices from the Desert: The Sedona Principles, the Courts, and Legal Issues Affecting Federal Agency Electronic Records Management,” Federal Information and Records Managers Council 2004 Fall Forum, panelist, Washington, D.C., December 7<sup>th</sup>

**Panelist**, “New Realities in E-Discovery: Lessons Learned and Practical Applications,” Georgetown U. Law Center CLE Conference, panelist on “Confronting A Corporate Nightmare: How to Create and Coordinate Data Retention and E-Discovery Strategies,” Washington, D.C., October 7<sup>th</sup>

**Speaker**, “Email, Laws and Backup Tapes: How Can My Agency Cope?,” NARA Pacific Region E-Records Forum, Sedona, AZ, September 14<sup>th</sup>

**Speaker**, “Is Your Email The Real Thing? Some Thoughts About the Authenticity and Trustworthiness of E-Records From The Archivist’s Lawyer,” NARA Southeastern Region E-mail forum, Atlanta, GA, September 8<sup>th</sup>

**Speaker**, “Email, Laws, and Backup Tapes: How Can My Agency Cope?,” Managing Change: People, Process and Performance, Annual Information Management Conference, U.S. Department of Energy and Environmental Protection Agency, Columbus, OH, June 9<sup>th</sup>

**Panelist**, AIIM Content Management for Government Applications Seminar, re: “How do you approach the Information Management challenge?,” Washington, D.C., June 8<sup>th</sup>

**Speaker**, “Fighting Litigation Fires,” U.S. Dep’t of Agriculture, Forest Service Annual Records Managers’ Conference, Scottsdale, AZ, May 6<sup>th</sup>

**Speaker**, Arizona Electronic Records Taskforce, Phoenix, AZ, May 5<sup>th</sup>

**Speaker**, “Email, Laws, and Backup Tapes: How Can My Agency Cope?,” CIA Records Management forum, Tysons Corner, VA, April 26<sup>th</sup>

**Panelist**, AIIM Advisory Trade Member Summit, re “Information Management Compliance,” Washington, D.C., April 20<sup>th</sup>

**Speaker**, “E-mail, Laws, and Backup Tapes: How Can My Agency Cope?,” NARA E-mail forums, Washington, D.C., March 24<sup>th</sup> & April 26<sup>th</sup>

- Speaker**, “A Federal Lawyer’s Perspective On Long-Term Data Retention: Can We Move Beyond Backup Tapes?,” NASA Goddard Space Flight Center Workshop on the Expanding Role of Disk in Large-Scale Storage Systems, Upper Marlboro, MD, February 19<sup>th</sup>
- 2003 **Panelist**, “Email: Legal Issues and Practical Conundrums,” Annual Meeting of the Society of American Archivists, Los Angeles, CA, August 21<sup>st</sup>
- Speaker**, “E-mail, Laws and Backup Tapes: Cautionary Tales from the Archivist’s Lawyer,” NARA Northeast Region “E-Records Forums: Much Ado About E-mail,” Boston & N.Y.C., March 25<sup>th</sup>
- Panelist**, “A Panel Discussion of the *U.S. v. Philip Morris* Case and Email Discovery Process,” National Archives Assembly, College Park, MD, March 13<sup>th</sup>
- 2002 **Panelist**, “Is Metadata Billable? And Other Questions for Lawyers and Archivists Confronting 21<sup>st</sup> Century Records,” Annual Meeting of the Society of American Archivists, Birmingham, AL, August 23<sup>rd</sup>
- Speaker**, “Reflections on the U.S. InterPARES report,” InterPARES Symposium, College Park, MD, June 18<sup>th</sup>
- 2001 **Speaker**, “E-mail, Laws and Backups,” UCLA School of Information Science Colloquium, Los Angeles, CA, April 12<sup>th</sup>
- 2000 **Speaker**, “Issues in Cyberspace Law,” Vancouver Law Library Association, Vancouver, B.C., April 14<sup>th</sup>
- Speaker**, “Current Topics in Cyberspace Law,” B.C. Office of Privacy and Information, Victoria, B.C., April 7<sup>th</sup>
- Speaker**, “Sex, Libraries, and Cyberspace,” UBC Students Chapter, Canadian Library Association, Vancouver, B.C., March 23<sup>rd</sup>
- Chair & Speaker**, “The PROFS Decade: Success or Failure? Reflections on the Use of Litigation As A Means To Advance Public Policy, Including Archival and Records Management Best Practices,” UBC Colloquium, Vancouver, B.C., March 16<sup>th</sup>
- Speaker**, “Issues in Cyberspace Law,” UBC Law Faculty Legal Studies Dinner Seminar, February 22<sup>nd</sup>
- Speaker**, “E-mail Wars: The Archivist Strikes Back,” International Symposium: Authentic Records in the Electronic Age, Vancouver, B.C., February 19<sup>th</sup>
- 1999 **Speaker**, “An Emerging Law of Metadata?,” Department of Energy 1999 Records Management Conference, Anaheim, CA, keynote speaker, May 20<sup>th</sup>

- Speaker**, “E-mail Metadata in a Post-Armstrong World,” 3<sup>rd</sup> IEEE Computer Society Metadata Conference, Bethesda, MD, April 7<sup>th</sup>
- 1998      **Speaker**, “An Emerging Law of Metadata?,” Cohasset Associates, Managing Electronic Records Conference ’98, Chicago, IL, November 3<sup>rd</sup>
- Guest Lecturer**, “*ACLU v. Reno*,” American University, Washington Semester Program, Washington, D.C., guest lecturer, October 27<sup>th</sup>
- Speaker**, “Facing the Challenges of Electronic Records Management,” Joint Conference of FedCIO (Federal Chief Information Officers Council) and 37<sup>th</sup> Annual Interagency Resources Management Conference (IRMCO), Virginia Beach, VA, September 2<sup>nd</sup>
- 1996      **Guest Lecturer**, “Internet Law,” George Washington University Law School, Washington, D.C., October 21<sup>st</sup>
- Speaker**, “Federal Records in Cyberspace,” Federal Webmasters ’96 Conference, National Institute of Health, Bethesda, MD, August 9<sup>th</sup>
- Speaker**, “Online Privacy,” Cornell Law School, Computer Policy and Law Program, Ithaca, N.Y., August 8<sup>th</sup>
- Speaker**, “The PROFS Case: A Cautionary Tale,” NAGARA Meeting, Boston, MA, April 2<sup>nd</sup>
- 1995      **Panelist**, “*Armstrong v. EOP*,” Annual Meeting of the Society of American Archivists, Government Records Section, Washington, D.C., September 1<sup>st</sup>
- Speaker**, “*Armstrong v. EOP*: A Perspective From the Litigation Trenches,” U.S. Dep’t of Defense Conference on Managing Information as Records, Memphis, TN, August 29<sup>th</sup>

## MEDIA CONTRIBUTIONS

### *Documentary Feature*

- 2014      “The Decade of Discovery” (a film about a government attorney on a quest to find a better way to search White House e-mail, and a teacher who wants to establish civil rights on the electronic frontier) (directed by Joe Looby), <http://www.10thmountainfilms.com> and <https://www.amazon.com/Decade-Discovery-Esq-Jason-Baron/dp/B01FT5I79G>

### ***Cable, Television, Radio Appearances***

- 2023 Jake Tapper, Special Coverage of the Arraignment of Former President Trump, *CNN* (June 14, 2023), <https://focusmalaysia.my/legal-expert-predicts-trumps-possible-sentence-if-convicted-for-mishandling-classified-documents/>
- Anderson Cooper, Special Coverage of the Arraignment of Former President Trump, *CNN* (June 13, 2023)
- Dan Abrams, “Discovered Documents Reveal Hypocrisy of Biden, Pence,” *Dan Abrams Live, NewsNation* (January 24, 2023)
- 2022 Canadian Broadcasting Corporation (CBC), “The Trump Files: Were Secrets important to Canada left unprotected?,” *The Fifth Estate* (November 24, 2022), <https://www.youtube.com/watch?v=s6fOvpfNqLs>
- Dan Mannarino & Hazel Sanchez, appearance on *WPIX-TV (PIX 11)*, New York City (August 24, 2022) (discussing presidential records at Mar-a-Lago)
- Greg Myre, “Watergate changed the rules surrounding presidential records,” *NPR Weekend Edition* (August 14, 2022), <https://www.kdnk.org/2022-08-14/watergate-changed-the-rules-surrounding-presidential-records>
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### **COMMUNITY SERVICE**

Founder & President (2015-present), *The Chelly Foundation*, a 501(c)(3) nonprofit corporation (EIN 81-0785392), whose mission is to bring about positive changes in children’s lives, including in Cambodia, India, and Myanmar, through literacy, education, health measures, and other means. See [www.thechellyfoundation.org](http://www.thechellyfoundation.org) and [www.facebook.com/thechellyfoundation](https://www.facebook.com/thechellyfoundation).

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